

WaterSMART Grants: Small-Scale Water Efficiency Projects

Bureau of Reclamation Notice of Funding Opportunity No. R22AS00195



Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project

Submitted By:

Colorado Springs Utilities
P.O. Box 1103
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Table of Contents

Technical Proposal	3
Executive Summary.....	3
Project Location	4
Project Description.....	4
Evaluation Criteria.....	5
E.1.1. Evaluation Criterion A—Project Benefits (35 points).....	5
E.1.2. Evaluation Criterion B—Planning Efforts Supporting the Project (30 points)	7
E.1.3. Evaluation Criterion C—Implementation and Results (20 points).....	9
E.1.4. Evaluation Criterion D—Nexus to Reclamation (5 Points).....	10
E.1.5. Evaluation Criterion E—Presidential and Department of the Interior Priorities (10 points)....	11
Project Budget	12
Funding Plan.....	12
Budget Proposal.....	13
Budget Narrative.....	13
Environmental and Cultural Resources Compliance.....	14
Required Permits or Approvals	15
Overlap or Duplication of Effort Statement.....	15
Letter of Support.....	15
Official Resolution.....	15
Unique Entity Identifier and System for Award Management (SAM)	15

Table of Tables

Table 1 - Evaluation Criteria.....	9
Table 2 - Project Schedule.....	9
Table 3 - Project Funding Sources.....	12
Table 4 - Total Project Cost.....	13
Table 5 - Project Budget.....	13

Table of Figures

Figure 1 - Project location map.....	4
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Technical Proposal

Executive Summary

Date:	April 28, 2022
Applicant Name:	Colorado Springs Utilities
City, County, and State	Colorado Springs Utilities in Colorado Springs, El Paso County, Colorado, an enterprise of the City of Colorado Springs, a Colorado home rule city and municipal corporation
Category Applicant:	Category A
Project Manager:	Diane Block Lead Analyst 719-668-8754 dblock@csu.org
Grant Funding Request:	\$100,000
Non-Federal Matching Funds:	\$124,767
Total Project Cost:	\$224,767
Project Duration:	1 year
Estimated Project Completion Date:	April 1, 2024
Located on Federal Facility:	No
Unique Entity Identifier:	RU6GU7U31TS3

Project Summary

Colorado Springs Utilities, located in Colorado Springs, El Paso County, Colorado will partner with the City of Colorado Springs Community Development Division to identify affordable housing properties with above average water use and purchase and install ultra-high efficiency toilets to retrofit older/inefficient multi-family bathrooms. Our goal is to reduce water use in affordable housing multi-family buildings, bring per capita multi-family indoor use to efficient levels, regardless of income, housing type, or ownership, and provide comfort to low-income customers. The project will retrofit 570 bathrooms in affordable housing units with above average water use beginning April 2023 through April 2024 and is expected to result in annual water savings of 13.12 acre-feet.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Project Location

Provide detailed information on the proposed project location or project area including a map showing the geographic location.

The Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project location is within Colorado Springs Utilities water service territory, within the Colorado Springs city boundaries, in the El Paso County boundaries within the state of Colorado. The latitude of Colorado Springs is 38.846127° N, and the longitude is -104.800644° E. The Colorado Springs Utilities service area for water is 195 square miles. The identified affordable housing units fall within eight zip codes: 80904, 80905, 80907, 80909, 80910, 80917, 80918, and 80920.

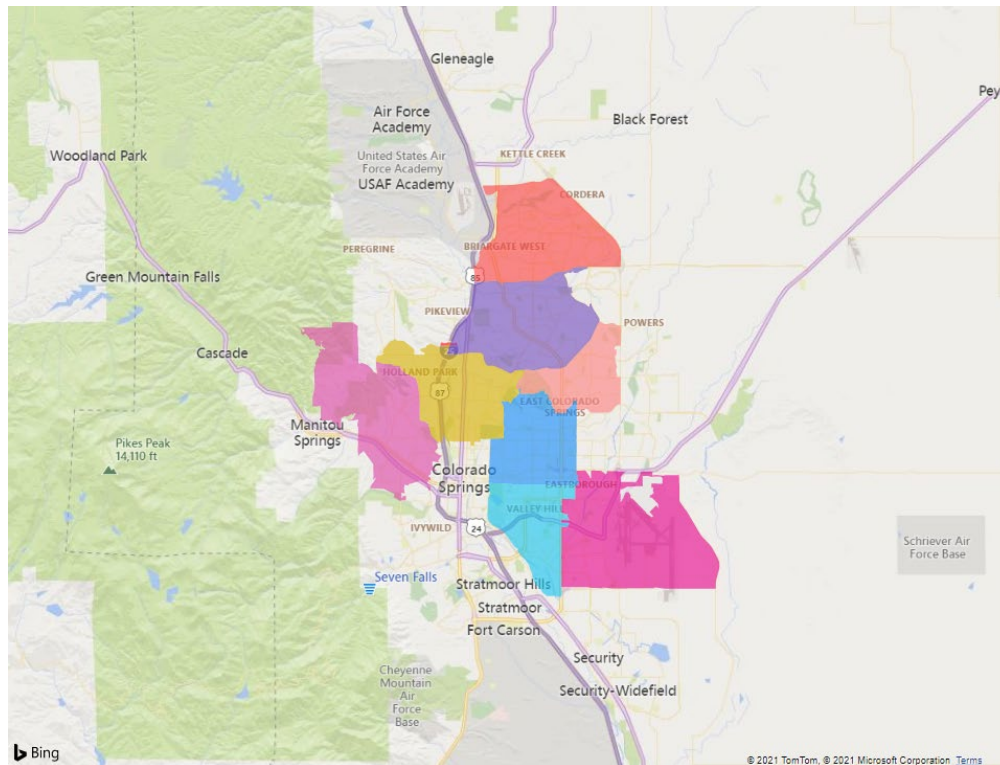


Figure 1 - Project location map

Project Description

Provide a more comprehensive description of the technical aspects of your project, including the work to be accomplished and the approach to complete the work. This description should provide detailed information about the project including materials and equipment and the work to be conducted to complete the project. This section provides an opportunity for the applicant to provide a clear description of the technical nature of the project and to address any aspect of the project that reviewers may need additional information to understand.

Colorado Springs Utilities has developed the Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project that will proactively identify, assess, and prioritize existing affordable housing multi-family housing units for water efficiency improvements with a goal towards reducing water use and water waste by affordable apartment buildings. To serve more

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

customers and address disparities in more affordable units across our community, Colorado Springs Utilities has defined the project in partnership with the City of Colorado Springs Community Development Division.

Working with the City of Colorado Springs to identify all affordable housing units that need toilet retrofits, Colorado Springs Utilities has prioritized the work to be performed according to the following criteria:

- a. Multi-family affordable housing properties constructed pre-1990.
- b. Multi-family affordable housing properties with 10 or more units.
- c. Properties where there is a \$1,100 maximum rent for a 2-bedroom unit.
- d. Includes naturally occurring affordable housing (NOAH), rent restricted, rent subsidized, and senior affordable housing.
- e. Multi-family affordable housing properties whose indoor water use is greater than 60 gallons per capita per day (gpcd).

The Ultra-High Efficiency Toilet Direct Install Project is part of a five-year program, titled Affordable Housing Multi-Family Rehab Project, to retrofit 3,000 affordable housing units. Colorado Springs Utilities is seeking grant funding to offset the annual cost of the toilet portion (purchase and installation) of the project. The project will supply and install ultra-high efficiency toilets (0.8 gallon per flush) in each unit that currently has 1.6 gallon or greater per flush toilets. Obtaining grant funds would allow us to re-direct the toilet portion of the budget to rectify leaks and other health and safety issues when they are found during installation.

Thirty-three affordable housing properties have been identified for the project. Colorado Springs Utilities has partnered with the Energy Resource Center (ERC) to perform the outreach, obtain property owner approvals, coordinate toilet purchases, schedule toilet installations, collect and share audit metrics, and provide tenants with educational materials. Colorado Springs Utilities will verify installation and analyze water consumption before and after the retrofits to assess achieved reductions in water use.

Evaluation Criteria

The following evaluation criterion is applicable and defined in the sections that follow:

E.1.1. Evaluation Criterion A—Project Benefits (35 points)

Up to 35 points may be awarded based upon evaluation of the benefits that are expected to result from implementing the proposed project.

Clearly explain the anticipated water management benefits to the Category A applicant's water supply delivery system and water customers.

The project will provide the following benefits:

- Conserve 13.12 acre-feet of potable water annually thereby improving Colorado Springs Utilities water use efficiency.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

- Increase water supply reliability for Colorado Springs Utilities water customers through better efficiency per residential demands.
- Being responsive to community needs and values by ensuring efficient indoor use regardless of income, housing or ownership, and provide more comfort and higher quality of life to low-income customers
- Supporting affordable housing within the City of Colorado Springs Community Development Division.
- Developing and promoting water savings installation programs for low-income households.
- Increase public awareness by educating low-income households about water conservation.
- Reducing ongoing water and wastewater utilities costs for low-income and severely cost burdened renters (households who pay more than 50% of their income on housing).
- Contribute to longer term preservation of the property as affordable housing for low-income households.

Explain the significance of the anticipated water management benefits for the Category A applicant's water delivery system and customers.

Colorado Springs Utilities delivers between 70,000 and 75,000 acre feet of water annually to a population of over 520,000. The project will reduce Colorado Springs Utilities water consumption, therefore stretching our water supplies and alleviating some of the burden on our water supply delivery system.

Are customers not currently getting their full water right at certain times of year?

Colorado Springs Utilities has adequate supplies to reliably deliver water to meet customer demands.

Does this project have the potential to prevent lawsuits or water calls? No.

What are the consequences of not making the improvement?

If we do not make the improvements, property owners will update and/or replace fixtures only when they fail, and replacement fixtures will likely not be ultra-high efficiency. Without these improvements, we will fail to fully optimize our water resources and disadvantaged communities including seniors, the disabled and severely burdened families living in rent subsidized and rent restricted properties will continue to pay higher utilities bills.

Are customer water restrictions currently required?

Yes, Colorado Springs Utilities water customers must abide by a water waste prohibition that restricts landscape irrigation to no more than 3 days per week, no daytime watering, and no water application to impervious surfaces.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Describe the broader benefits that are expected to occur as a result of the project.

Many affordable multi-family buildings are in need of significant efficiency improvements and maintenance with water leaks often going unrepaired for years. The installation of ultra-high efficiency toilets can help our low-income and severely burdened customers save money on their utilities bill and eliminate leaks from older fixtures. In addition, this project will help reduce per capita residential and multi-family indoor use. The reduction in water consumption will stretch our supplies and optimize use for current and future customers.

Will the project improve broader water supply reliability at sub-basin or basin scale?

The project will save 13.12 acre feet of water demand a year which will help stretch our water supply and improve water supply reliability.

Will the proposed project increase collaboration and information sharing among water managers in the region?

Program details and savings will be shared with other water providers through the Front Range Water Council, Colorado Water Conservation Board, and Colorado Water Plan and Basin Roundtable Processes, thereby demonstrating the benefits of water conservation on a local, regional, and statewide level.

Will the proposed project positively impact/benefit various sectors and economies within the applicable geographic area (e.g., impacts to agriculture, environment, recreation, and tourism)? Please explain.

The project will support the City of Colorado Springs' growth and align with the City of Colorado Springs Affordable Housing initiatives. The project will also create an opportunity to collaborate and engage with our "hard to reach" affordable housing community to create programs that fit their specific needs.

Will the project complement work being done in coordination with NRCS in the area (e.g., the area with a direct connection to the districts water supply)? No.

Will the project help address drought conditions at the sub-basin or basin scale?

Colorado Springs is located in a semi-arid climate and experiences highly variable precipitation and frequent periods of drought, both locally, and in the remote watersheds from which it obtains its supply. Colorado Springs Utilities obtains its water supply from three different river basins, including the Colorado River Basin which provides up to 70% of its supply in any given year. The Colorado River Basin has been experiencing persistent drought over the past 22 years which has reduced supply availability and depleted storage. A reduction in our water demands will increase water system reliability and drought resilience for Colorado Springs Utilities, while also potentially reducing water needs at a sub basin and basin scale.

E.1.2. Evaluation Criterion B—Planning Efforts Supporting the Project (30 points)

Describe how your project is supported by an existing planning effort. Identify the planning effort and who developed it.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
 WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Saving water through demand reductions, stretch our supplies. Our Integrated Water Resource Plan (IWRP) calls for a balanced portfolio for securing water supply including obtaining 11,000-13,000 acre feet a year of demand savings through demand management. In support of the IWRP, Colorado Springs Utilities’ 2022 Water Efficiency Plan is designed to reduce residential and systemwide usage rates by 2.5% between now and 2030. This project provides significant progress towards both plan goals.

Savings are calculated based on annual water use of the average existing fixture minus the water use following the installation of efficient fixtures. Usage for each fixture is calculated from the estimated fixture efficiency by flush volume or flow rate, estimated number of residents per home, per person fixture utilization rates, percentage of total utilization for each replaced fixture, and days of use per year.

Existing fixture efficiency data will be collected as the retrofits occur to refine assumptions and update savings estimates.

Describe to what extent the proposed project is supported by the identified plan.

Is the project identified specifically in the planning effort?

This project was identified and included in the 2022 Water Efficiency Plan that will be submitted to the Colorado Water Conservation Board (June 2022). Through rigorous analysis, Colorado Springs Utilities evaluated a host of water efficiency programs and offerings to meet the savings goals of the Water Efficiency Plan and align with Integrated Water Resources Plan long-term planning goals.

Explain whether the proposed project implement a goal or address a need or problem identified in the existing planning effort?

The project targets a hard-to-reach sector with little capital and/or motivation to upgrade water fixtures in these buildings. This project will help bring per capita residential and multi-family indoor use to comparable levels regardless of income, housing type, or ownership.

Explain how the proposed project has been determined as a priority in the existing planning effort as opposed to other potential projects/measures.

The project scored high in the following evaluation criteria and is one of the top water savings projects in our portfolio:

Evaluation Criteria	Description
Supply and demand risk mitigation	Most critical programs to minimize water supply risks beyond typical savings.
Water savings potential	Savings by relative potential and from those customer groups and uses that are least efficient.
Likelihood of success	Best political acceptance, able to secure awareness/engagement from customers, and feasible to implement given available resources.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
 WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Cost effectiveness	Total benefit-cost ratio which defines the value of the water saved (avoided cost) divided by the total cost to implement, including net customer costs (customer cost – cost bill savings). The higher the ratio the better the cost effectiveness. Reusability of saved water is considered.
Community vitality	Ensure economic vitality and a high quality of life for our customers through programs that promote resilient landscape solutions.

Table 1 - Evaluation Criteria

E.1.3. Evaluation Criterion C—Implementation and Results (20 points)

Describe the implementation plan for the proposed project. Please include an estimated project schedule that shows the stages and duration of the proposed work, including major tasks, milestones, and dates.

The five-year Affordable Housing Multi-Family Rehab Project began in 2022 and will be ongoing. The Ultra-High Efficiency Toilet Direct Install portion of the project will begin in April 2023. The Grant funds will be used as soon as funding is available. The estimated project schedule and milestones are provided below.

Project Stage	Duration	Milestones	Start Date	Completion Date
Phase 1: Outreach	3 months	<ul style="list-style-type: none"> Perform outreach with identified properties Obtain property owner approval to proceed with retrofits 	Jan 2023	March 2023
Phase 2: Pre-Installation	11 months	<ul style="list-style-type: none"> Order toilets for installation Schedule installation 	April 2023	March 2024
Phase 3: Installation	12 months	<ul style="list-style-type: none"> 50% installed in first 6 months 100% installed by 12 months 	May 2023	April 2024
Phase 4: Monitoring & Verification	Ongoing	<ul style="list-style-type: none"> Installations verified Water savings monitored 	June 2023	April 2024

Table 2 - Project Schedule

Listed below is the work to be performed in partnership with the Energy Resource Center (ERC). ERC is the contractor Colorado Springs Utilities has hired to perform the outreach, retrofit assessments, and installs. Together Colorado Springs Utilities and ERC will:

- Define general timeline across one year to meet all upgrades by building.
- Complete a thorough assessment at each building and housing unit, itemize the quantity and type of existing toilets.
- Colorado Springs Utilities will place equipment orders.
- ERC will define timeline and install equipment.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

- Share efficiency improvements and maintenance recommendations with property owner/manager to demonstrate the value and savings provided and how best to optimize efficiency over time.
- Provide educational flyer to housing tenants related to retrofits, efficiency gains and additional behavioral practices to save water.
- Determine water use consumption before and after retrofits.

Describe any permits that will be required, along with the process for obtaining such permits.
No permits are required.

Identify and describe any engineering or design work performed specifically in support of the proposed project.

The project does not require any engineering or design work to be performed.

Describe any new policies or administrative actions required to implement the project.
No new policies or administrative actions are required to implement the project.

Describe the timeline for completion of environmental and cultural resource compliance. Was the timeline for completion of environmental and cultural resource compliance discussed with the local Reclamation office?

No environmental or cultural resource compliance are needed.

E.1.4. Evaluation Criterion D—Nexus to Reclamation (5 Points)

Describe the nexus between the proposed project and a Reclamation project or activity, including:

Is the proposed project connected to a Reclamation project or activity?

The project is not directly connected to any Reclamation project or activity; however, Colorado Springs Utilities' customers do receive project water allocations from the Fryingpan-Arkansas Project and other water that is conveyed through Reclamation facilities.

If so, how? Please consider the following:

Does the applicant receive Reclamation project water?

Yes, we receive an allotment of Reclamation project water on an annual basis. We are a normal recipient of Reclamation project water.

Is the project on Reclamation project lands or involving Reclamation facilities?

No, the project does not involve any Reclamation project lands or facilities.

Is the project in the same basin as a Reclamation project or activity?

Yes, the project is located in Colorado Springs which is in the same basin as the Fryingpan-Arkansas Project, from which Colorado Springs Utilities receives project water.

Will the proposed work contribute water to a basin where a Reclamation project is located?

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Because the project will decrease water use, it will indirectly keep water in a basin where a Reclamation project is located.

E.1.5. Evaluation Criterion E—Presidential and Department of the Interior Priorities (10 points)
Without repeating benefits already described in previous criteria, describe in detail how the proposed project supports a priority(ies) below.

This project demonstrates support for the Biden-Harris Administration’s priority of E.O. 13985: Advancing Racial Equity and Support for Underserved Communities Through the Federal Government by improving the affordable housing communities in our city and addressing the living conditions of persons of color, persons with disabilities, and persons adversely affected by persistent poverty who reside in naturally occurring affordable housing, rent restricted, and rent subsidized housing.

Many multi-family affordable buildings are in need of efficiency repairs and improvements. As a result, low-income families living in these buildings often pay higher utilities bills or face more health and safety issues related to old or broken water fixtures.

Low-income renters in our community typically have an annual household income that is less than 80% of the median income. According to HomeCOS: Housing Our Future, the City of Colorado Springs’ Affordable and Attainable Housing Plan, affordable rental housing typically serves working households earning between \$25,101 - \$46,620. El Paso County has over 122,000 individuals/households with affordable rental housing needs. This project will help reduce utilities cost for the most disadvantaged population in our community.

E.1.5.1. Sub-criterion No. E1. Climate Change

Please describe how the project will address climate change, including:

- *Please provide specific details and examples on how the project will address the impacts of climate change and help combat the climate crisis.*
- *Does this proposed project strengthen water supply sustainability to increase resilience to climate change? Does the proposed project contribute to climate change resiliency in other ways not described above?*

The Project reduces water demand which ultimately strengthens our water supply sustainability and thereby increasing our resilience to climate change.

E.1.5.2. Sub-criterion No. E2. Disadvantaged or Underserved Communities

Points will be awarded based on the extent to which the Project serves economically disadvantaged or underserved communities in rural or urban areas.

Will the proposed project serve or benefit a disadvantaged or historically underserved community? Benefits can include, but are not limited to, public health and safety by addressing water quality, new water supplies, or economic growth opportunities.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
 WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Yes, the main focus of the project is to serve our low-income and severely burdened families, disabled, and senior residents on fixed incomes who reside in affordable housing communities.

Because we are focusing on affordable housing properties in our community, we are reaching the economically disadvantaged and underserved population. The information provided below are the estimated 2015-2019 percentage based on the 2010 Census Tract:

- Over one-third of the properties are in areas where 22.97% or more of the people are living in poverty; and one-third of the remaining properties are in areas where 14.40%-22.96% of the people are living in poverty.
- Over one-third of the properties are in areas where the estimated percent of all renters who are severely cost burdened is 30.81% or more; and 40.5% of the properties are in areas where the estimated percent of all renters who are severely cost burdened is 23.80%-30.80%.
- Almost half of the properties are in areas where 18.01% or more of people have one or more disability; and 21.8% or the properties are in areas where 14.13%-18.00% of people have one or more disabilities.
- Over half of the properties are in areas where the estimated percent of the population that is people of color is 40.41%-70.96%; one-fourth of the properties are in areas where the predominate racial or ethnic group is Hispanic.
- Half of the properties are in areas with 5.27%-12.9% of the population are non-English speaking.

E.1.5.3. Sub-criterion No. E.3. Tribal Benefits

This project does not honor the Federal government’s commitments to Tribal Nations.

Project Budget

Funding Plan

Describe how the non-Federal share of project costs will be obtained. Reclamation will use this information in making a determination of financial capability.

The non-Federal share of project costs will be covered by Colorado Springs Utilities. Colorado Springs Utilities’ Water Conservation has over \$330,000 budgeted and allocated to low-income indoor programs in 2023 and 2024 respectively. These funds will be used to support this program.

FUNDING SOURCES	AMOUNT
Non-Federal Entities	
1. Colorado Springs Utilities	\$124,767
Non-Federal Subtotal	\$124,767
Requested Reclamation Funding	\$100,000

Table 3 - Project Funding Sources

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
 WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

SOURCE	AMOUNT
Costs to be reimbursed with the requested Federal funding	\$100,000
Costs to be paid by applicant	\$124,767
Value of third-party contributions	\$ 0
TOTAL PROJECT COST	\$224,767

Table 4 - Total Project Cost

Budget Proposal

BUDGET ITEM DESCRIPTION	COMPUTATION		Quantity Type	TOTAL COST
	\$/Unit	Quantity		
Supplies and Materials				
Niagara Stealth 0.8 gallon per flush, round toilet bowl (N7716)	\$110.00	300	each	\$33,000
Niagara Stealth 0.8 gallon per flush, ADA toilet bowl (N7717)	\$122.00	270	Each	\$32,940
Niagara Stealth 0.8 gallon per flush, toilet tank (N7714TFH)	\$81.00	570	each	\$46,170
Toilet seat (round)	\$16.00	300	each	\$4,800
Toilet seat (elongated)	\$26.33	270	each	\$7,109
One (1) wax ring, flange, and bolt set per toilet installed	\$23.08	570	each	\$13,156
Supply line	\$3.67	570	each	\$2,092
Contractual/Construction				
Direct Install	\$150.00	570	each	\$85,500
TOTAL DIRECT COSTS				
TOTAL ESTIMATED PROJECT COSTS				\$224,767

Table 5 - Project Budget

Budget Narrative

Submission of a budget narrative is mandatory. An award will not be made to any applicant who fails to fully disclose this information.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project
WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

The project costs are based on current cost as per contract number 202205232 with Rampart Supply for toilet purchases and contract number 202201082 with the Energy Resource Center for toilet installation. The contract pricing with Rampart Supply for the toilets is guaranteed for a period of 90 days and will be adjusted as market prices fluctuate.

There are no salaries and wages, fringe benefits, travel, or equipment associated with this project.

There are no project costs that will be incurred prior to the award. Once funding has been granted, project costs will be expended monthly.

Environmental and Cultural Resources Compliance

Will the proposed project impact the surrounding environment (e.g., soil [dust], air, water [quality and quantity], animal habitat)?

No, this project will not impact the surrounding environment.

Are you aware of any species listed or proposed to be listed as a Federal threatened or endangered species, or designated critical habitat in the project area? No. If so, would they be affected by any activities associated with the proposed project?

None of the project activities would impact any species listed or proposed to be listed as a Federal threatened or endangered species or designated critical habitat in the project area.

Are there wetlands or other surface waters inside the project boundaries that potentially fall under CWA jurisdiction as “Waters of the United States”? If so, please describe and estimate any impacts the proposed project may have. No.

When was the water delivery system constructed?

Development of a local mountain water delivery system began in the 1890s. Colorado Springs Utilities’ first transmountain water diversion, the Blue River System, was completed in the early 1950s. Today, Colorado Springs Utilities’ water system extends over 13 counties and three river basins in central and southeastern Colorado.

Will the proposed project result in any modification of or effects to, individual features of an irrigation system (e.g., headgates, canals, or flumes)? If so, state when those features were constructed and describe the nature and timing of any extensive alterations or modifications to those features completed previously. No.

Are any buildings, structures, or features in the irrigation district listed or eligible for listing on the National Register of Historic Places? A cultural resources specialist at your local Reclamation office or the State Historic Preservation Office can assist in answering this question.

No, none of the properties are listed or eligible for listing on the National Register of Historic Places.

Are there any known archeological sites in the proposed project area?

No, there are no known archeological sites in the project area.

Affordable Housing Multi-Family Ultra-High Efficiency Toilet Direct Install Project WaterSMART Grants: Small-Scale Water Efficiency Projects – R22AS00195

Will the proposed project have a disproportionately high and adverse effect on low income or minority populations?

No, the project is designed to benefit low income, senior and minority populations who reside in naturally occurring affordable housing, rent restricted, and rent subsidized housing.

Will the proposed project limit access to, and ceremonial use of, Indian sacred sites or result in other impacts on tribal lands?

No, the project will not limit access to Indian sacred sites or result in impacts to tribal lands.

Will the proposed project contribute to the introduction, continued existence, or spread of noxious weeds or non-native invasive species known to occur in the area?

No, the project will not contribute to the introduction, continued existence, or spread of noxious weeds or non-native invasive species.

Required Permits or Approvals

There are no required permits needed for the project. The project will require affordable housing property owners to agree to the water efficient retrofits at their properties. If the contractor can't obtain property owner approval, we will work with the City of Colorado Springs, Community Development Division to identify alternate properties.

Overlap or Duplication of Effort Statement

There is no overlap between the project and any other active or anticipated proposals or projects in terms of activities, costs, or commitment of key personnel. In addition, the proposal submitted for consideration under this program does not in any way duplicate any proposal or project that has been or will be submitted for funding consideration to any other potential funding source.

Letter of Support

This program has full support from our partner, City of Colorado Springs, Community Development Division. Please see letter of project support in Appendix A.

Official Resolution

See our official resolution, Grant Pre-Approval Request Form, signed by our Chief Executive Officer in Appendix B.

Unique Entity Identifier and System for Award Management (SAM)

Colorado Springs Utilities unique entity identifier is RU6GU7U31TS3.



PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT
Community Development Division

April 1, 2022

Colorado Springs Utilities
Water Conservation
2855 Mesa Road, MC 1300
Colorado Springs, CO 80904
Diane Block, Lead Analyst

RE: Letter of Support for *CSU Affordable Housing Multi-Family Rehab Project*

To Whom It May Concern:

The purpose of this letter is to provide support for Colorado Springs Utilities (CSU) in their implementation of a five-year program to identify, assess, and prioritize water and energy efficiency improvements to multifamily properties primarily occupied by low- to-moderate income households.

This CSU project is consistent with the City of Colorado Springs' affordable and attainable housing plan, HomeCOS: Housing Our Future, in which Mayor John Suthers challenged the community to build or preserve on average 1000 units of affordable housing each year.

CSU in collaboration with the City of Colorado Springs Community Development Division is targeting energy and water efficiency improvements to existing multi-family properties over 30 years old, that offer below market rents, either naturally or through rent restrictions and/or rent subsidies.

The goal of CSU's program to make improvements to multi-family properties with the intent to provide savings to owners and tenants is consistent with HomeCOS Strategy 2E *to collaborate with property owners of Naturally Occurring Affordable Housing (NOAH) properties* and Strategy 4A *Extend the service life and affordability of the City's existing housing stock*.

The City of Colorado Springs Community Development Division commends CSU for its efforts towards the preservation of affordable housing. By launching an innovative program with trusted local agencies and advancing partnerships with affordable multi-family property owners, the program has, and will, provide multiple benefits within our community.

Sincerely,

Steve Posey
Community Development Division Manager
City of Colorado Springs, Colorado
719-385-6880
Steve.Posey@coloradosprings.gov