

**GENERAL STATEMENT
BUREAU OF RECLAMATION
BUDGET JUSTIFICATIONS - FY 2007**

Introduction

Reclamation's FY 2007 Budget request continues to support Reclamation's efforts to deliver water and generate hydropower, consistent with applicable State and Federal law, in an environmentally responsible and cost-efficient manner.

The funding proposed is for key projects that are important to the Department and in line with Administration objectives. The budget request also supports Reclamation's participation in efforts to meet emerging water supply needs, to resolve water shortage issues in the West, and to promote water conservation and improved water management and to take actions to mitigate adverse environmental impacts of projects.

The FY 2007 request for Reclamation totals **\$971.6** million in gross budget authority, a decrease of **\$49.2** million from the FY 2006 enacted level of **\$1,020.8** million. The request is partially offset by discretionary receipts in the Central Valley Project Restoration Fund (\$33.8 million) and rescission of unobligated balances for At Risk Desert Terminal Lakes (\$88 million), resulting in net discretionary budget authority of **\$849.8** million, a decrease of **\$127.0** million from the FY 2006 enacted level of **\$976.8** million.

Water and Related Resources - \$833,424,000

The FY 2007 Water and Related Resources request provides funding for five major program activities -- Water and Energy Management and Development (**\$330.0** million), Land Management and Development (**\$34.5** million), Fish and Wildlife Management and Development (**\$92.0** million), Facility Operations (**\$208.1** million), and Facility Maintenance and Rehabilitation (**\$168.8** million). The request includes funding for Water 2025 totaling **\$14.5** million that focuses Reclamation's technical and financial resources on areas in the West to address the growing demand for water, as opposed to costly crisis management approaches. The request continues to emphasize assurance of operation and maintenance of Reclamation facilities in a safe, efficient, economic, and reliable manner; public safety, including measures to protect the security of facilities; sustaining the health and integrity of ecosystems, while addressing the water needs of a growing population; and assisting States, Tribes, and local entities in solving contemporary water resources issues.

Loan Program - \$0

No funding is requested in FY 2007 under the Small Reclamation Projects Act.

Policy and Administration - \$58,069,000

The **\$58.1** million request is an increase of approximately \$0.8 million from the FY 2006 enacted level of **\$57.3** million. The additional funding in the FY 2007 request includes funding for labor cost increases due to cost of living raises and inflationary costs for non-pay activities. Funding requested will be used to 1) develop, evaluate, and direct implementation of Reclamation-wide policy, rules, and regulations, including actions under the Government Performance and Results Act, and implement the President's Management Agenda; and 2) manage and perform functions that are not properly chargeable to specific projects or program activities covered by separate funding authority.

Central Valley Project Restoration Fund - \$41,478,000

This fund was established by the Central Valley Project Improvement Act, Title XXXIV of P.L. 102-575, October 30, 1992. The request of \$41.5 million is expected to be offset by discretionary receipts totaling \$33.7 million, which is the maximum amount that can be collected from project beneficiaries under provisions of Section 3407(d) of the Act. The discretionary receipts are adjusted on an annual basis to maintain payments totaling \$30.0 million (October 1992 price levels) on a three-year rolling average basis. The net amount requested for FY 2007, after the offset, is the same as FY 2006. These funds will be used for habitat restoration, improvement and acquisition, and other fish and wildlife restoration activities in the Central Valley Project area of California.

Working Capital Fund – \$0

This fund is operated for the purpose of managing financial activities such as acquisition and replacement of capital equipment, cost recovery for services provided to others, administration of information technology services, and recovery of indirect costs in the Technical Service Center, Management Services Office, and regional and area offices. The fund operates on a self-supporting basis through user charges that are deposited in the fund. It is through the Working Capital Fund that Reclamation pays for Departmental Centralized services.

California Bay-Delta Restoration Fund - \$38,610,000

Title I of P.L. 108-361, titled the Calfed Bay-Delta Authorization Act, was signed by the President on October 25, 2004. The Act authorized \$389 million in Federal appropriations. The Act provided authorization for the period of FY 2005 through FY 2010. Funds are requested to continue implementation of priority activities included in the Calfed Bay-Delta Authorization Act that will work towards resolving water resource conflicts in the Bay-Delta. Funds will specifically be used for the environmental water account, storage feasibility studies, conveyance feasibility studies, science, implementation of projects to improve Delta water quality, ecosystem restoration, and planning and management activities.

Management Excellence

Reclamation continues to make progress in all areas of the President's Management Agenda. Efforts toward advancing management excellence in the 2007 budget include: 1) improvements in performance based budgeting, 2) program evaluations utilizing the Program Assessment Rating Tool (PART), and 3) managerial studies to improve organizational, management, and resource configurations.

Performance Based Budgeting: Reclamation's budget is supported by a performance-oriented framework that aligns to its mission and key outcome goals to: 1) Deliver Water Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner, and 2) Deliver Power Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner. Reclamation's work in Resource Protection and Recreation are also reflected in its outcome goals. The framework includes both long-term and annual performance goals that link to the Department of the Interior (DOI) Strategic Plan.

In the 2007 budget performance table, Reclamation characterizes its measures by type (i.e., annual, cumulative, or future), to indicate the timeframe in which results are expected to be achieved. The performance table also includes explanations for target increases and decreases associated with funding and other changes. PART measures are included in the performance tables and play an important role in demonstrating program efficiency and effectiveness. PART measures for both the Hydropower and

Water Management/Supply Construction programs are integrated at the regional level by project/facility, further strengthening this performance based budget submission.

As part of Reclamation's budget process, funding requests for all projects and bureau-wide programs are linked to the DOI Strategic Plan, further demonstrating their budget and performance ties. Activity Based Cost Management (ABCM) output data is also refined and analyzed to support Reclamation's efforts to produce cost information that, along with performance data, is used to enhance budget decision-making. ABCM data analysis will play an even greater role in formulating the FY 2008 budget.

Program Evaluations: Reclamation's performance budget also includes those performance measures used in the PART assessment of program performance. For the 2007 budget, Reclamation's Safety of Dams, Site Security and Water Management/Supply – Operations and Maintenance programs were evaluated using the PART process. A more thorough discussion of Reclamation's PART history is included in the Budget and Performance Integration section of the General Statement.

Management Studies: The National Academy of Sciences (NAS) has completed its study to assist Reclamation in determining the appropriate organizational, management, and resource configurations to meet its construction and related infrastructure management responsibilities associated with fulfilling Reclamation's core mission of delivering water and power for the 21st century. The study is being assessed to determine how to move forward with implementation of the recommendations.

By March 2006, Reclamation will develop an action plan to address the commendations of the study.

(For more information related to the President's Management Agenda, see the General Statement, pages 10 through 38.)

Reclamation Research and Development (R&D) Investment Criteria

The Department is using the Administration's R&D investment criteria to assess the value of its R&D programs (<http://www.whitehouse.gov/omb/memoranda/m03-15.pdf>). The criteria were developed in response to limited financial resources and the multitude of R&D opportunities that exist government-wide. The criteria are used to rigorously justify new programs and to re-evaluate existing programs for modification, redirection, or termination, in keeping with national priorities and needs. The investment criteria evaluate the relevance, quality, and performance for all R&D programs. To assure the best value of its limited R&D resources, the Department has created an R&D Council to assist in the planning, coordinating, and assessing of agency R&D activities. When necessary, the R&D Council will recommend the redirection of resources or a change in the scope of activities if warranted. Council membership includes one program and one budget representative from each bureau, as well as representatives from the Department. The current Assistant Secretary for Water and Science heads the Council. As part of the FY 2007 budget process, the bureaus were asked to identify their research and development activities and present their budget requests for such activities to the Council, and to explain their use of the investment criteria when making budgetary recommendations.

The following is a summary of the Reclamation programs engaged in research and development activities that are consistent with the OMB definition of R&D. Collectively, the FY2007 request under these programs will be approximately allocated to two primary research objectives as follows:

Desalination R&D:	\$5.2 million
Reclamation mission core R&D focused on water use efficiencies, water delivery reliability, water supply technologies other than desalination,	\$7.5 million

water and power infrastructure reliability, hydropower efficiency, and water operations decision support technologies.

The R&D programs and requests summarized below support these two primary objectives. The Research and Development Office is directly accountable for the Science and Technology Program and the Desalination and Water Purification Program. These are the only two programs that are entirely dedicated to R&D. The other programs summarized in the following table include R&D activities as a partial component of their overall program function. The Research and Development Office provides support and coordination to these programs to ensure that:

1. The President’s Management Agenda for R&D investment criteria is consistently implemented across Reclamation.
2. Internal and external desalination and other R&D activities are coordinated and complementary.

See the individual line item request contained elsewhere within the Budget Justification for a more complete description of each R&D program summarized below:

	FY 2006	FY 2007
Science and Technology Program (S&T)	9,175,000	8,514,000

The S&T Program is an internal, applied R&D program that is focused on a full range of solutions for Reclamation water and power managers and their project stakeholders. The program is Reclamation-wide; and uses a competitive, merit-based process to select R&D that is conducted under four primary focus areas: (1) Improving Water Delivery Reliability, (2) Improving Water and Power Infrastructure Reliability, (3) Improving Water Operations Decision Support, and (4) Advancing Water Supply and Efficiency Technologies. All S&T projects typically exhibit a strong cost-share and collaboration with other federal and nonfederal entities that join forces with Reclamation’s technical experts and resource managers. Of the amount requested, about \$1 million is typically allocated to internal desalination R&D conducted by Reclamation under 1 of the 20 Reclamation mission-core, R&D thematic areas within the S&T Program.

Desalination and Water Purification Research Program (DWPR)	6,955,000	25,000
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The DWPR program is focused on funding external research in desalination technologies that benefit the Nation through the award of competitive, merit-based, cooperative agreements authorized under the Desalination Research and Development Act of 1996 (Desal Act). R&D emphasis is placed on lowering desalination costs, reducing energy consumption, and finding more effective ways to manage concentrate. With the expiration of the Desalination Act authority at the end of FY 2006, funding requests for these activities have been shifted to *Water 2025*.

Water 2025	0	2,700,000
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The Secretary’s *Water 2025* program identified advanced water treatment technologies, including but not limited to desalination, as one of the key tools to manage scarce water resources because of the potential it offers to expand useable water supplies. Funding shown is the portion of the overall *Water 2025* request allocated to advancing desalination Research and Development (R&D) that can lower the costs of converting inland brackish ground waters to additional water supply sources, and to find innovative ways to reduce associated energy use and better manage concentrate. R&D projects are awarded through competitive, merit-based, cost-shared cooperative agreements. All R&D proposals will be subjected to external peer review to ensure scientific and process integrity. In addition the focus on inland brackish ground waters, energy efficiency, and concentrate management. The water purification technology element of the Water 2025 program is administered by the Science & Technology program.

A majority of the \$2.7 million in the *Water 2025* request will support operations and R&D conducted at the Tularosa Basin National Desalination Research Facility which is proposed to be renamed the Brackish Groundwater National Desalination Research Facility. Construction is scheduled to be completed and the facility operational in FY 2007. The FY 2007 request emphasizes start-up operations including hiring an external organization to operate the facility under Reclamation direction and starting initial R&D activities. (See *Water 2025* narrative, Bureauwide p. 58)

Reclamation is currently consulting with the National Academy of Sciences about Reclamation's role in desalination research and development versus the appropriate contribution from the private sector. As interim findings are reached between now and the end of fiscal 2007 they will be evaluated by the Administration as it prepares its budget strategies for fiscal year 2008 and beyond.

Water Reclamation and Reuse Program (Title XVI) 792,000 750,000

Funding shown is the portion, within the Commissioner's Office, of the overall Title XVI request allocated to the Title XVI authority to conduct research, including desalting, for the reclamation of wastewater and naturally impaired ground and surface waters. Research and development projects are awarded through competitive, merit-based, cost-shared cooperative agreements.

Colorado River Basin Salinity Control Project (Title 1) 845,000 760,000

Funding shown is the portion of the overall Title 1 request allocated to internal desalination R&D that can be applied to the Yuma Desalting Plant to improve and lower the cost of long term operations and maintenance of the plant. Technology advancements typically have broad applications and are transferred to the industry for commercialization and applications by others. R&D funding is awarded through a competitive, merit-based process. Projects typically exhibit a strong cost-share and collaboration with other Federal and nonfederal entities.

BUREAU OF RECLAMATION
Budget Authority - FY 2005 - 2007
(\$ in Thousands)

Appropriation	FY 2005 Actual	FY 2006 Enacted	FY 2007 Request
Water and Related Resources 1/	852,605	874,679	833,424
Loan Program	0	0	0
Policy and Administration 2/	57,688	57,338	58,069
Working Capital Fund	0	0	0
California Bay-Delta Restoration 3/	0	36,630	38,610
Central Valley Project Restoration Fund 4/	54,628	52,136	41,478
Sub-Total - Current Authority	964,921	1,020,783	971,581
Desert Terminal Lakes Rescission			(88,000)
Revised Sub-Total Current Authority	964,921	1,020,783	883,581
CVP Restoration Fund Offset	(46,336)	(43,918)	(33,755)
Total Net Discretionary Authority	918,585	976,865	849,826
Permanents and Other:			
CRDF, Boulder Canyon Project	69,380	80,974	83,309
Miscellaneous Permanents	156	280	280
Trust Funds	12,913	1,334	1,334
Water & Related Resources - Spectrum Relocation Transfer			4,550
Loan Program (Subsidy Reestimates)	20,667	2,058	0
Loan Liquidating Account	0	(2,570)	(2,606)
San Gabriel Basin Restoration Fund	310	445	300
Sub-Total Permanent Authority and Other	103,426	82,521	87,167
San Gabriel Basin Restoration Fund Offset	(310)	(445)	(300)
Total Permanent Authority and Other	103,116	82,076	86,867
GRAND TOTAL	1,021,701	1,058,941	936,693

1/ FY 2005 includes rescission of \$6,875,848 authorized by P.L. 108-447. FY 2005 does not include supplemental appropriations of \$5,000,000 for the Southern Nevada Water Authority authorized by P.L. 108-324 or \$2,000,000 transferred from DOE for Tularosa authorized by P.L. 109-13.

FY 2006 includes rescission of \$8,835,140 authorized by P.L. 109-148.

2/ FY 2005 includes rescission of \$465,224 authorized by P.L. 108-447. FY 2006 includes a rescission of \$579,170 authorized by P.L. 109-148.

3/ FY 2006 includes rescission of \$370,000 authorized by P.L. 109-148.

4/ FY 2005 includes rescission of \$66,608 authorized by P.L. 108-447. FY 2006 includes rescission of \$83,010 authorized by P.L. 109-148.

**BUREAU OF RECLAMATION
MAJOR OFFICES AND REGIONAL BOUNDARIES**



Bureau of Reclamation
Commissioner's Office
1849 C. Street, N.W.
Washington D. C. 20240-9997

Pacific Northwest Region
1150 North Curtis Road
Boise, ID 83706-1234

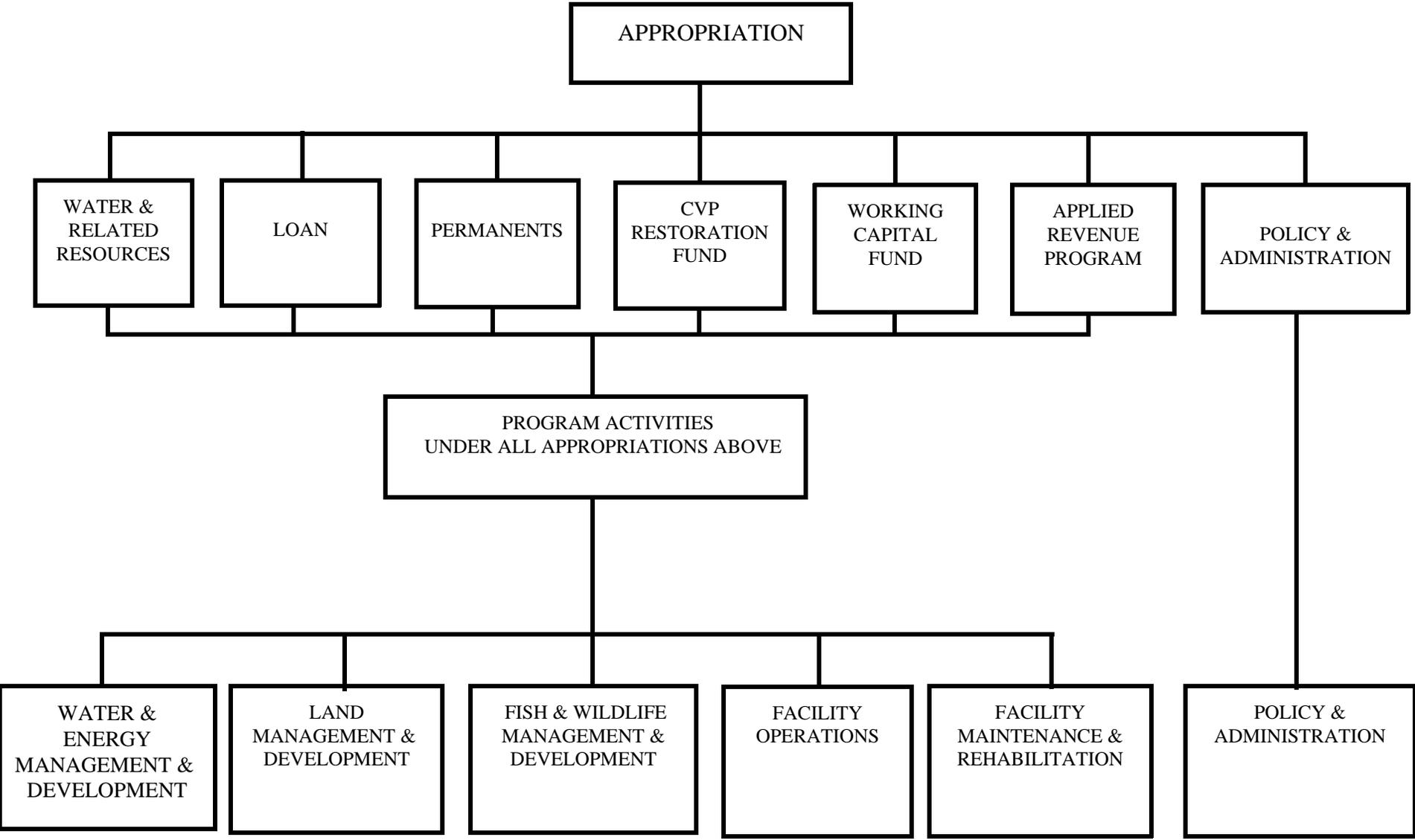
Mid - Pacific Region
2800 Cottage Way
Sacramento, CA 95825-1898

Lower Colorado Region
P.O. Box 61470
Boulder City, NV 89006-1470

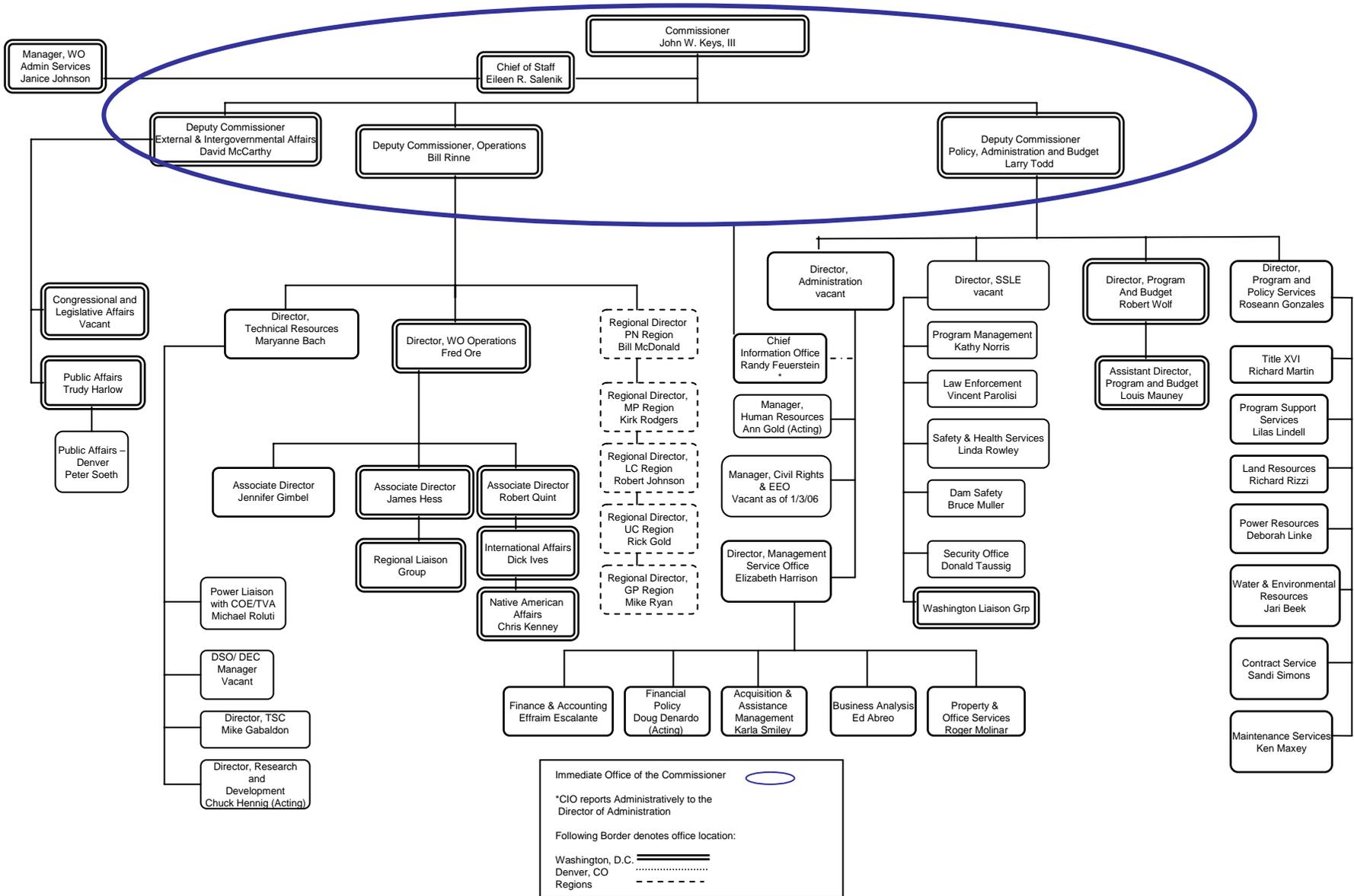
Upper Colorado Region
P.O. Box 11568
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Great Plains Region
P.O. Box 36900
Billings, MT 59107-6900

**DEPARTMENT OF THE INTERIOR
BUREAU OF RECLAMATION**



Bureau of Reclamation Organizational Structure



Immediate Office of the Commissioner

*CIO reports Administratively to the Director of Administration

Following Border denotes office location:

Washington, D.C. —————

Denver, CO (dashed)

Regions - - - - - (dotted)

Bureau of Reclamation

Table 1: FY 2007 Justification Linkage to End Outcome Goals

(in \$000)

	RESOURCE PROTECT			RESOURCE USE						RECREATION		SERVING COMMUNITIES					TOTAL
	1.1	1.2	1.3	2.1	2.2	2.3	2.4	2.5	2.6	3.1	3.2	4.1	4.2	4.3	4.4	4.5	
	Improve health of watersheds and landscapes	Sustain biological communities	Protect cultural and heritage resources	Provide access to responsible use and optimum value - energy	Provide access to responsible use and optimum value - non-energy	Provide access to responsible use and optimum value - forage	Provide access to responsible use and optimum value - forest	Deliver water in an environmentally safe manner	Deliver power in an environmentally safe manner	Provide for a quality recreation experience	Fair Value in Recreation	Protect lives and property	Advance knowledge through scientific leadership	Fulfill trust responsibilities	Advance quality communities for tribes	Advance quality communities for Islands	Total
ACTIVITY/ACCOUNT																	
Water & Related Resource	23,000	2,466	928					731,629	60,938	7,809	6,654						833,424
Policy and Administration	1,621	180	66					51,073	4,257	553	319						58,069
Central Valley Project Restoration Fund 2/								41,478									41,478
California Bay Delta								38,610									38,610
Underfinancing	0	0	0					0	0	0	0						0
Total BOR3/	24,621	2,646	994					862,790	65,195	8,362	6,973						971,581

1/Policy and Administration is prorated proportionately across goal areas.

2/Does not include CVP Restoration Fund off

Bureau of Reclamation

Table 1: FY 2006 Enacted-ATB Linkage to End Outcome Goals

(in \$000)

	RESOURCE PROTECT			RESOURCE USE						RECREATION		SERVING COMMUNITIES					TOTAL
	1.1	1.2	1.3	2.1	2.2	2.3	2.4	2.5	2.6	3.1	3.2	4.1	4.2	4.3	4.4	4.5	
	Improve health of watersheds and landscapes	Sustain biological communities	Protect cultural and heritage resources	Provide access to responsible use and optimum value - energy	Provide access to responsible use and optimum value - non-energy	Provide access to responsible use and optimum value - forage	Provide access to responsible use and optimum value - forest	Deliver water in an environmentally safe manner	Deliver power in an environmentally safe manner	Provide for a quality recreation experience	Fair Value in Recreation	Protect lives and property	Advance knowledge through scientific leadership	Fulfill trust responsibilities	Advance quality communities for tribes	Advance quality communities for islands	Total
ACTIVITY/ACCOUNT																	
Water & Related Resource	22,506	2,157	975					768,725	64,566	10,139	5,609						874,679
Policy and Administration	1,475	141	64					50,392	4,233	665	368						57,338
Central Valley Project Restoration Fund 2/								52,136									52,136
California Bay Delta								36,630									36,630
Underfinancing	0	0	0					0	0	0	0						0
Total BOR3/	23,981	2,298	1,039					907,883	68,800	10,804	5,977						1,020,783
1/Policy and Administration is prorated proportionately across goal areas.																	
2/Does not include CVP Restoration Fund off																	

President's Management Agenda

The President's Management Agenda. Reclamation is dedicated to excellence in each of the six President's Management Initiatives, which include integrating budget and performance, scorecard (grading implementation of the PMA), competitive sourcing, strategic management of human capital, improved financial performance, and expanded electronic government. Reclamation continues to show improvement in each of the initiatives to "get to green."

Budget and Performance Integration – In line with the Department's initiative, Reclamation remains committed in its efforts for improving budget and performance integration. To do so, Reclamation's senior leadership participates in quarterly reviews in which it provides projections of whether or not its published annual performance targets will be met by the end of the fiscal year. When it is determined that accomplishment of a performance target may be in question, Reclamation determines the corrective actions needed. Reclamation also provides estimates of the annual level of funding against each end outcome goal in which it participates during the quarterly reviews.

Both Reclamation's budget and performance documents incorporate references to its outcome-oriented goals and measures as identified in the Program Assessment Rating Tool (PART) and the information that is used in the quarterly reviews with senior leadership. Reclamation continues to develop data for measures that were developed in 2004. Once it has the data, Reclamation will be in a better position to analyze historical trends that may be used to support its budget requests and the goals included in its operating plan.

As another example of its progress in budget and performance integration, appraisal plans now exist for all SES positions and are in place for at least 80% of other bureau positions that link to agency mission, goals and outcomes. Appraisal plan ratings differentiate between various levels of performance.

In 2007, Reclamation's efforts to refine its Activity Based Costing/Management (ABC/M) system continue. ABC/M activities/outputs were identified during the initial stages of the budget process that could be most useful in budget decision making. Currently, managers at all levels within Reclamation have the capability to extract reports on funding and performance data. Reclamation will continue to improve its reporting capability in a manner that will encourage improved data analysis and take steps toward costing key performance measures and estimating marginal changes in funding associated with changes in an end outcome performance measure target.

The PART process will continue to be a major component of Reclamation's program evaluation efforts. Reclamation has developed efficiency and other measures for its programs that can be used to describe improvements that are being made or can be made based on programmatic and/or resource reallocation decisions. In 2007, Reclamation will work towards analyzing changes in its efficiency measures in quantitative terms in order to direct program improvements, justify funding requests, and influence management actions.

Reclamation's performance based budget is supported by its overall planning and performance framework. This framework is depicted visually in what is referred to as the Budget and Performance Integration (BPI) Matrix. Within the matrix, each Strategic Plan end outcome goal and strategy are linked to the appropriate ABC activity and PART program, which are aligned with the corresponding budget accounts. ABC cost information links to the strategic plan goals to demonstrate the cost of not only producing a product or output, but also the cost of achieving a desired outcome or result. Understanding the relationship between each of the components is important to planning and budgeting. A portion of the Matrix is illustrated on the following page:

President's Management Agenda

Budget & Performance Integration (BPI) Matrix

GPRA Mission Area		ABC/M	PART	BOR Programs	Budget
Mission/Outcome Goals	Strategies	Cost Activity	USBR PART Programs	Key Initiatives	Programmatic Activities
Resource Use					
Deliver water consistent with applicable State and Federal Law, in an environmentally responsible and cost efficient manner (water)	Strategy 1: Operate and maintain a safe and reliable water infrastructure	4H – Operate Dams/Water Storage Facilities	Water Management Program (O&M), Site Security, Science and Tech	Operations, daily O&M, water quality monitoring, sedimentation studies, security management, law enforcement, accessibility reviews, public access, safety, daily canal operations, repayment contracts, title transfer, etc.	A10: Water and Energy Management and Development-S&T activities related to operations; A40: Facility Operations

1. Program Assessment Rating Tool (PART):

As part of the FY 2007 budget, Reclamation's 1) *Safety of Dams*, 2) *Site Security* and 3) *Water Management/Supply – Operations and Maintenance (O&M)* programs were evaluated by PART.

Safety of Dams: The PART review for the FY 2007 budget acknowledged that the program has a clear purpose of ensuring Reclamation water storage facilities do not present unreasonable risk to the public safety, the environment or cultural resources. The Dam Safety Program was rated as *Effective*. Three long-term and two annual performance measures were developed and implemented: 1) Percent of Safety of Dams recommendations that have been completed, 2) Total annualized loss of life per dam, 3) Percent of dam safety related facility reliability rating, 4) Completion of comprehensive facility reviews, 5) Timely completion of decision documents. The program needs to work to incorporate annual and long-term performance measures into budget justifications.

Site Security: The overall objective of Reclamation's Security Program is to protect the public, Reclamation employees, and Reclamation's water and power delivery capability against terrorism and other illegal activity. This is accomplished by reducing security-related risks through a combination of Preparedness, Prevention, Protection, and Response. A PART assessment of the Security Program was conducted in FY 2005. The program was rated *Moderately Effective*. Two long-term performance measures and three annual performance measures were developed and implemented: 1) Number of assets with a high risk rating, 2) Number of periodic security risk assessments conducted annually on critical or project essential facilities, 3) Percent of risk assessment recommendations that have been completed, 4) Cost per active background investigation file, and 5) Number of updated regional threat assessments. Over the next several years Reclamation will track accomplishment of the new performance measures in order to demonstrate long-term program accomplishment and will tie Reclamation's security budget presentation to accomplishment of the new annual and long-term performance goals.

Operations and Maintenance (O&M): The Water Management/Supply – O&M program ensures the operation and maintenance of project features, to deliver water to irrigators and municipal users, and to provide storage to help mitigate flooding. Although a significant portion of this program relates to the accomplishment of direct physical operations and maintenance activities necessary to keep water-related facilities in a reliable condition, Reclamation implements a number of related supporting activities to assure reliable project operations.

President's Management Agenda

The PART assessment rated the program as *Adequate* and recommended the development of a comprehensive, long-term strategy to operate, maintain, and rehabilitate Reclamation facilities and to develop a plan to build the capacity of Reclamation customers to take title to Reclamation resources. Reclamation's request in FY 2005 that the National Academy of Sciences undertake a review of the program was acknowledged as a positive indicator of Reclamation seeking ways to better understand any flaws in the program, and to make improvements.

President's Management Agenda

Prior Year PART Programs - Reclamation programs evaluated in prior year PART assessments are represented in the following table. The table includes final recommendations for the program and their current implementation status.

Year PARTed	Program	Rating	Recommendation	Status
2004	Water Management/Supply – Planning and Construction	Results Not Demonstrated	Develop performance measures that will clearly link individual projects to specific outcomes, which in turn link to the agency's broader goals. These performance measures will also link project performance to funding levels.	<p>This recommendation is considered to be mostly complete. The acre-feet of new storage and cfs-miles performance measures developed during the PART process were included in the FY 2006 budget Justifications. Targets for out years and historic performance have been developed and are presented in the FY 2007 budget.</p> <p>A template has been prepared and is being provided to DOI. The proposed value engineering efficiency measure for construction needs to be reviewed and approved by DOI before it is submitted to OMB. Management Initiatives Tracking System (MITS) data has been revised to include the proposed measure for value engineering.</p>
			Institute a data base to help it track the project planning process.	<p>This recommendation is considered to be largely complete. The process for updating and submitting Reclamation's Twelve Month Calendar of Reports to OMB needs to be formalized.</p> <p>Reclamation will periodically update the 12 month calendar of Reports and submit the information to OMB.</p>

President's Management Agenda

Year PART ed	Program	Rating	Recommendation	Status
2004	Recreation and Concessions	Adequate	Aggressively develop a plan to use the newly-authorized recreation user fee authority.	Recreation site inventory completed; analysis is underway.
			Develop a proposal for legislation to give BOR broader authority to meet recreation needs when it cannot find project partners.	Not yet complete. Still determining scope of legislative process.
2003	Science & Technology (S&T) Program	Effective	Work with the Western Area Power Administration and the Bonneville Power Administration to develop and submit any necessary legislation and enter into a MOU with Reclamation to help fund, on a direct financing basis, hydropower research that directly benefits power customers.	The recommendation to submit proposed authorizing language was completed 1/30/04. Reclamation's FY2005 proposed appropriation language contained provisions to authorize the direct financing of Reclamation's hydropower R&D by the Bonneville Power Administration (BPA) and the Western Area Power Administration (WAPA). The proposed language was not enacted by Congress. The President's 2006 Budget re-proposed appropriations language in the FY2006 request to reimburse Reclamation's Science & Technology program for research that directly benefits power customers. Once proposed language becomes law, a Memorandum of Understanding will be developed and implemented through a coordination committee and structured within a collaborative R&D framework.

President's Management Agenda

Year PARTed	Program	Rating	Recommendation	Status
			Submit legislation establishing overarching authority to enter into cooperative agreements for Research and Development. Such Authority would facilitate easier, stronger collaborative efforts with researchers at other institutions, and further increase competition for research funding.	This recommendation and associated milestone are complete. Proposed language that would provide Reclamation with the authority to enter into cooperative agreements and grants for the conduct of water and water related R&D is under development and it is anticipated will be transmitted to Congress early in 2006.
2002 RePART in 2003	Hydropower	Effective	DOI should establish dam safety and maintenance of aging facilities as funding priorities, above non-core activities.	Completed. Working in concert with Dam Safety PART currently in progress.
			Interior will develop long-term strategic plans including long-term performance measures.	Completed 6/20/2003. New long-term performance measures are reported in MITS.
			Give funding priority to dam safety and maintenance of aging facilities, above non-core activities.	Completed. Working in concert with Dam Safety PART conducted in 2006.
			Continue to develop methods of capturing the value of ancillary services that provide flexibility and stability to the power grid.	In progress. Goal has been implemented to track power availability and data has been collected to estimate performance and set future targets. Reclamation will follow up with OMB to discuss this recommendation.

President's Management Agenda

Year PARTed	Program	Rating	Recommendation	Status
2002	Rural Water	Results Not Demonstrated	<p>Submit legislation establishing a Reclamation rural water program with adequate controls and guidelines, instead of an amalgamation of individually authorized and developed projects that are based on different standards and rules.</p> <p>Scale back funding for Reclamation's rural water projects unless and until systematic program weaknesses are addressed, such as non-existent guidelines for eligibility, local cost share, and program planning.</p>	<p>Completed, but legislation was not adopted in 108th Congress. Legislation was originally submitted as part of FY 2005 budget. However, Congress did not act on it prior to adjournment of the 108th Congress. Passage of this legislation remains a Reclamation priority. In the 109th Congress, the Administration is working with House and Senate Congressional authorizing Committee on S, 895 which was passed by the Senate in November 2005. S. 895, which is similar to the Administration's 108th Congress submittal, is awaiting consideration in the House.</p>
2002	Title XVI Water Reuse/Recycling	Moderately Effective	<p>The Administration will consider Reclamation's water research functions in the context of any re-alignment of federal water research priorities, and based on that analysis either expand or transfer those functions to another agency</p>	<p>Incomplete. Need to provide OMB information on how research priorities are being determined. Reclamation is evaluating the role Title XVI research authorities can assume in helping to advance the goals and objectives of Water 2025. Possible options include a restructuring of the Title XVI program with a greater emphasis placed on water purification research.</p>

President's Management Agenda

2. Cost and Performance

Effective at the beginning of FY 2004, Activity Based Costing (ABC) was fully implemented within the Bureau of Reclamation. Reclamation's performance, finance and budget staffs worked throughout FY 2003 to link costs to ABC codes to facilitate the implementation. This included completion of a crosswalk linking over 150,000 cost accounts to the Department's ABC activities. Processes were developed for coding new accounts and to ensure integrity of information. In FY 2004, Reclamation 1) linked its work to the Department's activities; 2) tracked the costs associated with those activities; 3) aligned cost and activities to strategic goals, and 4) linked cost to performance data, namely outputs and outcomes.

Throughout FY 2005, Reclamation refined its ABC activities and outputs to expand their utility and finished its preliminary output reporting to the Department. During the FY 2007 Budget Review Committee (BRC) process, work groups analyzed ABC activities and outputs and recommended those that potentially could best support budget decision making. Those that were recommended will be integrated and used in the FY 2008 BRC process.

Strategic Management of Human Capital:

In support of the President's Management Agenda Human Capital Initiative, the Department of the Interior's Strategic Human Capital Management Plan (FY 2003-2007) and the Strategic Human Capital Management Implementation Plan and Reclamation's Workforce Plan (2004 to 2008), numerous action items have been developed that identify implementation plans and expected results. Reclamation will continue to dedicate staff and align human resources strategically in support of efforts necessary for succession planning and for closing competency gaps for mission critical and key leadership positions. This will be accomplished by successfully competing for talent and developing and assuring that all human capital actions are merit based, effective, efficient, and supportive of Reclamation's mission accomplishment.

Reclamation will continue to support automated hiring initiatives by using QuickHire and incorporating Recruitment One Stop features and DOI Learn (previously noted as the Learning Management System for training and development). In addition, resources will be directed to support additional e-Gov initiatives such as Human Resources Line of Business and the Enterprise Human Resource Integration, for comprehensive personnel data management and recordkeeping that supports human resource management across the Federal government.

Competitive Sourcing:

Reclamation continues to comply with the Federal Activities Inventory Reform (FAIR) Act and Office of Management and Budget (OMB) competitive sourcing requirements. Reclamation continues to ensure the FAIR Act Inventory accurately identifies all commercial and inherently governmental activities. Reclamation developed a "Green Plan" for FY 2005-2008 that reflects consideration of relevant workforce planning initiatives. This plan is updated annually to ensure that studies are scheduled and that they receive appropriate management review. In FY05, Reclamation initiated four streamlined studies, and completed them in FY06 within the timeframe allowed in Circular A-76. Senior Reclamation leadership has additionally established a permanent Competitive Sourcing Program Office which demonstrates its commitment to the competitive sourcing initiative and its objectives by providing adequate staffing, senior level decision making, and coordination with human resource strategies meant to make positive use of the program and minimize impacts to employees and mission. Reclamation's goal is to use the competitive sourcing process as a tool to achieve a more efficient and effective organization.

President's Management Agenda

Improved Financial Management:

To support the President's Management Agenda on improving financial performance, Reclamation will continue to:

- Provide management with accurate and timely financial information to support operating, budget, and policy decisions;
- Improve financial and performance information integration;
- Ensure its financial information is fairly stated to achieve "unqualified" opinions from auditors;
- Ensure its financial management systems fully comply with Federal financial system requirements and accounting standards;
- Provide an unqualified report on management controls for the Federal Financial Managers Integrity Act (FMFIA); and
- Implement the requirements of OMB Circular A-123, Management's Responsibility for Internal Control.

Reclamation will continue to work closely with the Department to improve financial processes and help consolidate information. To continue to achieve the President's and the Department's objectives for increased accountability, Reclamation will enhance its financial policies and procedures as follows:

- Implement processes and procedures that will allow monthly, quarterly, and annual reporting, analysis, and auditing to meet the November 15 report and audit date;
- Improve the process for issuing financial policies and procedures to help ensure consistency throughout Reclamation;
- Develop performance measures and quality control procedures to provide standards for evaluating procedures; and
- Further refine existing internal control policies and procedures to meet the requirements of OMB Circular A-123, Management's Responsibility for Internal Control.

Reclamation has made significant progress addressing financial management issues, including:

- Meeting OMB's November 15 deadline for completion of Reclamation's financial statements and receiving an unqualified opinion on the statements;
- Meeting and/or exceeding the Department's financial performance standards;
- Completing corrective actions for financial statement audit findings;
- Continuing to work with the Department on the Activity Based Costing/Management (ABC/M) initiative requirements in an effort to improve budget and performance integration;
- Completing an annual erroneous payment risk assessment and recovery audit, as required by the Improper Payments Information Act of 2002.

Reclamation has received an "unqualified" opinion on all financial statements since 1994 which demonstrates its strong commitment to accurate and timely reporting. Reclamation will continue providing timely and useful information for management, the Administration, and Congress to forge effective decision-making and providing reliable and accurate information for its public and partners to forge effective relationships.

Financial and Business Management System (FBMS) - Reclamation has been actively involved in the Department's FBMS initiative to replace its existing legacy systems with an integrated financial management system, and has committed staff on a full-time basis to assist the Department with the implementation of FBMS in all bureaus. Although subject to change, Reclamation is currently scheduled to implement FBMS at the beginning of FY 2008, and will use FY 2007 to plan and prepare for the implementation.

President's Management Agenda

Expanded Electronic Government:

Reclamation plans to continue building on achievements in the *Expanded Electronic Government* area and improving IT capabilities and performance within the organization and across the department over the near-and long-term. For 2007, Reclamation plans to continue its participation in government-and enterprise-wide electronic initiatives that offer common solutions for simplifying and standardizing infrastructure and communications capabilities within the department, including the Enterprise Services Network, Enterprise Messaging System, and Active Directory initiatives. Participation in these initiatives likely will result in improvements in systems interoperability, knowledge sharing, and other operational efficiencies. Reclamation also expects increased opportunities for collaboration and coordination with other organizations as it adopts and addresses electronic government (E-Gov) goals, objectives, and initiatives supported by the President's Management Agenda for Expanded Electronic Government. This collaboration and coordination includes participation in planning groups, such as the Web Council, e-Authentication, Geospatial One-Stop, and E-Government teams, as well as implementation and integration of web-based services and initiatives. Some specific examples include: Recreation.gov and the Geospatial One-stop initiatives. In addition, Reclamation has partnerships with numerous local, State, and Federal organizations to share water management information and to facilitate the coordination and use of E-Government technology.

Enterprise Architecture — To ensure that E-Government goals, objectives, and initiatives are addressed and deployed in an effective and cost efficient manner, Reclamation developed an IT Strategic/E-Government Plan and E-Government Migration Strategy to provide a roadmap to monitor progress and ensure overall success. Reclamation also launched an enterprise architecture initiative—the *Water Management Modernization Blueprint Initiative*—to provide an overall framework for developing a more service-oriented architecture, leveraging existing IT capabilities to their maximum potential, and developing and deploying more efficient and customer-centered IT capabilities and water management services in the future. Reclamation will use funding provided during FY 2007 to complete initial phases of the *Blueprint*, which foster opportunities for collaboration and information sharing across government. Other bureaus and offices within Interior as well as non-Interior agencies are expected to participate and contribute to this initiative over the next few years.

Capital Asset Planning and Control — Reclamation submitted eight Exhibit 300s for major IT system investments for FY 2007. Proposed investments in IT capital assets are supported by strong business cases that reflect an enterprise approach. Exhibit 300s were revised to include performance measures in line with the Interior Strategic Plan and Federal Enterprise Architecture Performance Reference Model. Reclamation's construction capital asset plans are prepared and updated to support budget requests for construction capital assets meeting Interior guidelines.

IT Capital Planning and Portfolio Management — For FY 2007, Reclamation plans to continue funding the development, documentation, implementation and certification of its IT Capital Planning and Investment Control (CPIC) process, in compliance with Interior and OMB directives, and to improve the maturity level of its investment management practices. Efforts will continue to focus on incorporating CPIC processes into business practices to facilitate budgetary investment decisions and track IT system implementation and investment performance. Reclamation's Chief Information Officer (CIO) also has developed and implemented a plan to incorporate General Accounting Office's IT Investment Management framework into existing processes, as discussed in the E-government Scorecard and Interior Strategic Plan. Reclamation supports Interior's IT portfolio through participation in the Capital Planning Working Team. It also has established a bureau-level IT Portfolio to better manage IT investments, which includes the use of web-based tools. With funding, Reclamation will continue to refine the content of its IT portfolio as IT environment and business requirements change and improve business processes and practices that enhance investment decision-making.

Information Technology Security — In FY 2007, Reclamation plans to continue diligent evaluation and implementation of the IT security management program. Cyber security improvements for FY 2007 include

President's Management Agenda

implementing audit recommendations related to IT security, contractor support for security studies and assessments, physical security for IT, securing communications, and IT security training improvements. FY 2007 funding includes participation in Interior's IT Security Awareness training, training for IT security professionals (including several Certified Information System Security Professionals), and security training for other IT professionals. Reclamation is in the process of completing enhancements to its IT security posture as a result of a variety of system-specific IT security assessments and audits. The results of these assessments and audits are being used to address cyber security issues and to refine priorities and better organize near-term security activities. A number of baseline security policies, directives and standards, and guidance materials have been developed and implemented at both the Reclamation and Departmental levels. These documents, along with perimeter protection hardware and software products, have enabled Reclamation to substantially reduce its vulnerability to Internet-based and other internal and external threats. FY 2007 activities are focused on the mitigation of weaknesses found during the Certification and Accreditation (C&A) process, most of which are funded by the IT security portion of the IT system budgets. Additional activities will address and minimize dial-in threats, establish extranets, improve awareness and management training programs, identify internal governance processes and remediation procedures, and institute broad-scope testing methodologies, as well as refinements to the C&A process.

General IT Investment — Reclamation's IT program continues to support its core mission and other organization-wide priorities by applying sound investment management practices. Reclamation's FY 2007 IT investment is represented on Interior's Exhibit 53, the IT Investment Portfolio. Each item on the Exhibit 53 is supported by an accurate and complete Exhibit 300 as well as related planning and review materials. In addition to providing general investment information, the FY 2007 IT budget reflects support of Government-wide priorities such as IT security, architecture, and capital planning. Funding priorities in FY 2007 also include support of the implementation of Interior's Strategic Plan and continued support of the implementation of the President's Management Agenda, E-government strategies, and department-wide or enterprise-wide initiatives. A significant portion of Reclamation's IT budget supports Interior-wide shared systems and communications infrastructure such as the Enterprise Services Network. Reclamation also collaborates with Interior and financially supports the development of new Interior-wide systems such as the Financial and Business Management System (FBMS). These activities will continue to be overseen by the A-130 Program Management position as part of IT Portfolio Management and as required by Secretarial Order 3244.

Privacy — Reclamation will continue to perform Privacy Impact Assessments on all major applications and general support systems during FY 2007. This includes completing the biennial Privacy Impact Assessment report. Reclamation will continue to train our Privacy Act Coordinators and IT systems managers so they can prepare the Privacy Impact Assessment. Reclamation will continue to meet the increased reporting needs required by the Privacy Act, updating existing System of Records notices and publishing new ones as needed.

Electronic FOIA Amendment of 1996 (E-FOIA) — Reclamation continues to support the E-FOIA policy activities for FY 2007 with the Policy and Administration appropriation. Reclamation will fund requirements for Interior's Electronic FOIA Tracking System when those costs are identified to Reclamation.

Performance Summary

Reclamation's planning and performance framework aligns with the framework in the Department Strategic Plan that was released on September 30, 2003. It places a strong emphasis on results and performance measurement and provides a framework for budget and performance integration, ABC, PART and other OMB and Departmental requirements.

Reclamation's central remaining challenge for integrating performance and budget is to link progress on individual projects to achievement of Reclamation's and The Department's broader, longer-term goals and outcomes, clearly linking funding to performance.

President's Management Agenda

Data Verification and Validation

Reporting valid, accurate, and reliable performance data continues to be increasingly important to ensure that performance information is practical to management and provides a means of accountability. Data must be defined, interpreted, and reported in a consistent manner. Processes must be in place to verify the accuracy of data. Sources of data must be documented and available.

Reclamation is improving its data management processes by developing better sources of data and/or linking with current data sources that already have reporting, verification, and validation procedures in place. An internal Data/Web Internet site contains data on projects, dam and power facilities, and water related resource statistics that may be used to verify annual performance data.

Data from regions and area offices are reported and reviewed quarterly and annually to ensure that Reclamation is on course and reporting consistently. Continued improvement of the process helps managers and GPRA Coordinators verify data and observe progress.

Budget and Performance Integration

FY 2007 Planned Accomplishments

Reclamation's FY 2007 goals continue its progress to meet water and power contracts while balancing a range of competing water demands. Key performance goals in FY 2007 include:

End Outcome Goal: Deliver Water Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

- ***Deliver Water.*** Reclamation will strive to deliver 28.4 million acre-feet of water to fulfill contractual obligations while addressing other resource needs (for example, recreation, fish and wildlife habitat, environmental enhancement, and Native American trust responsibilities).
- ***Ensure Facility Reliability.*** Maintain 93 percent of its dams and associated facilities in fair to good condition to ensure the reliable delivery of water.

End Outcome Goal: Deliver Hydropower Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

- ***Achieve Cost Efficient Power Generation:*** Strive to meet or beat the industry forced outage average to ensure reliable delivery of power.

Improve Health of Watersheds, Landscapes, and Marine Resources that are DOI managed Consistent with Obligations Regarding the Allocation and Use of Water.

- ***Restore and Maintain Proper Function to Watersheds and Landscapes.*** Reducing salinity by preventing an additional 21,000 tons of salt from entering water ways.

FY 2006 Planned Accomplishments

Reclamation's FY 2007 goals continue its progress to meet water and power contracts while balancing a range of competing water demands. Key performance goals in FY 2007 include:

End Outcome Goal: Deliver Water Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

Budget and Performance Integration

- **Deliver Water.** Reclamation will strive to deliver 27.8 million acre-feet of water to fulfill contractual obligations while addressing other resource needs (for example, recreation, fish and wildlife habitat, environmental enhancement, and Native American trust responsibilities).
- **Ensure Facility Reliability.** Maintain 93 percent of its dams and associated facilities in fair to good condition to ensure the reliable delivery of water.

End Outcome Goal: Deliver Hydropower Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

- **Achieve Cost Efficient Power Generation:** Strive to meet or beat the industry forced outage average to ensure reliable delivery of power.

Improve Health of Watersheds, Landscapes, and Marine Resources that are DOI managed Consistent with Obligations Regarding the Allocation and Use of Water.

- **Restore and Maintain Proper Function to Watersheds and Landscapes.** Reducing salinity by preventing an additional 21,000 tons of salt from entering the water ways.

FY 2005 Accomplishments

End Outcome Goal: Deliver Water Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

- **Deliver Water.** Reclamation delivered 28.1 million acre-feet of water to fulfill contractual obligations while addressing other resource needs (for example: recreation, fish and wildlife habitat, environmental enhancement, and Native American trust responsibilities).
- **Ensure Facility Reliability.** Reclamation exceeded its plan to have 93 percent of dams and associated facilities in fair to good condition to ensure the reliable delivery of water.

End Outcome Goal: Deliver Hydropower Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

- **Achieve Cost Efficient Power Generation:** Reclamation beat the industry forced outage average which ensured reliable delivery of power.

Budget and Performance Integration

Improve Health of Watersheds, Landscapes, and Marine Resources that are DOI managed Consistent with Obligations Regarding the Allocation and Use of Water.

- *Restore and Maintain Proper Function to Watersheds and Landscapes.* Reduced salinity by preventing an additional 22,200 tons of salt from entering the water ways.

Budget and Performance Integration

Bureauwide Performance Table

RESOURCE USE										
End Outcome Goal: Deliver Water Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner										
FY 2006 Enacted: \$907,883,000						FY 2007 Request: \$862,790,000				
Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
End Outcome Measures:										
Water Delivery: Acre-feet of water delivered consistent with applicable substantive and procedural requirements of Federal and State water law (SP) UEM5.01	A	29.4 maf	28.1 maf	-1.3 maf	28.0 maf	-.01 maf	28.0 maf	0	28.0 maf	Drought and unusual weather conditions continue to affect water deliveries in the GP and PN regions.
Reliability: Amount of acre-feet of restricted capacity (SP) UEM5.02	A	16,531	16,831	300	410,412	393,581	410,412	0	366,512	Change from FY 2006 President's Budget is to reflect a new restriction issued July 20, 2005, for Deer Flat Dam (Lake Powell), Boise Project, Idaho. FY 2007-08 targets were also adjusted to reflect this restriction.
Percent of water facilities that do not receive Federal or State notices of violation under environmental requirements as defined by Federal and State law (SP) UEM5.03	A	97% (315/325)	99% (329/330)	2%	97% (320/331)	-2%	97% (321/331)	0	97% (322/331)	

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Percent increase in Reclamation's cost to operate and maintain its water storage infrastructure compared to (over) the 5-year rolling average (SP/PART) UEM5.04	A	--	--	--	Baseline data	--	No Target	--	No Target	This measure will monitor Reclamation's O&M costs per acre-foot (\$/af) as defined by internal activity-based costing allocations and other financial data, track trends, and identify any significant cost increases. This information will assist managers identifying cost efficiencies, prioritizing work and planning for ongoing maintenance and major rehabilitation to extend the life of the water infrastructure.
Intermediate Outcome Measures: Strategy 1: Operate and Maintain Safe and Reliable Water Infrastructure Facilities Reliability: Water infrastructure is in fair to good condition as measured by the Facilities Reliability Rating (FRR) (SP) UIM5.1.01.a and b.	A	94% (317/338)	96% (326/338)	2%	93% (316/339)	-3%	93% (315/339)	0	93% (315/339)	The percentage of facilities in fair to good condition is cyclic - based on two interrelated issues. First, in many cases the cost to move a project into good condition runs in the tens of millions. In such cases, there must be up-front funding by the project customers, money they do not have. To address this issue, Reclamation and OMB have agreed to perfect a loan guaranty program to be included in the 2008 budget request. The second issue deals with facilities that are in, or scheduled for corrective actions by the Safety of Dams program. Once the work is done, the project moves from bad to good condition. Hence the overall number of projects in any one facility condition class is cyclic - as projects decline in condition, get remediated, and then move from poor to good condition. With the implementation of a loan guarantee program, the overall trend of facility condition should move in an upward trend.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Intermediate Outcome Measures: Strategy 1: Operate and Maintain Safe and Reliable Water Infrastructure Facilities Condition: Facilities (exclusive of FRR facilities) are in fair to good condition as measured by the Facilities Condition Index (FCI) (SP) UIM5.1.02	A	Set baseline	.0165 FCI rating	N/A	.0165 FCI rating	0	.0165 FCI rating	0	.0165 FCI rating	Targets could not be set previously because baseline data was not available until the end of FY 2005. Reclamation plans to maintain its current FCI level.
Strategy 2: Effective Water Management to Optimize Supply Supply Management: Number of agreements, partnerships and management options exercised resulting in improved water supply (SP) UIM5.2.02	A	54	67	13	64	-3	55	-10	54	FY 2006 to 2007 & FY 2006 to 2008; Decrease due to several Water 2025 projects finishing up in 2006 and reduced funding for Water 2025 projects in 2007 and 2008.
Strategy 3: Address Environmental/ Resource Stewardship Concerns Requirements: Percent of environmental audit findings and reviews addressed (SP) UIM5.3.01 <i>(Note: Percent of findings will be corrected within one year of the audit results; pertain to both water and hydropower facilities)</i>	A	83% (83/100)	77% (75/98)	-6%	80% (74/92)	3%	80% (74/92)	-1%	81% (65/80)	Number of audit findings has not been determined for out years; therefore targets are estimated.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Intermediate Outcome Measures: Strategy 4: Complete construction projects to increase delivery infrastructure and water availability Increased Supply: Potential acre-feet made available through completion of projects (SP/PART) UIM5.4.01	A	31,689 af	51,720 af	20,031 af	34,349 af	-17,371 af	86,663 af	52,314 af	75,655 af	FY 2006 Enacted to FY 2007 Plan reduction in water available due to project sponsors placing more emphasis on completing sections of the core pipe line which reduces amount of funds available for the various distribution systems.
Construction:	C/F	0	0	0	500 af	500 af	2,000 af	1,500 af	10,000 af	Performance targets have been adjusted due to revised expected project completion dates throughout Reclamation.
Non-Reservoir	C/F	500	500	0	8,000	8,000	12,000	4,000	0	
Reservoir (PART) (A-F of new storage)	C/F	0	0	0	0	0	0	0	0	
Title XVI	C/F	21,460 af	33,040 af	11,580 af	4,550 af	-28,490 af	27,800 af	23,250	60,000 af	Performance targets have been adjusted due to revised expected project completion dates throughout Reclamation.
Rural Water	C/F	1,108 af	1,543 af	435 af	1,299 af	-299 af	863 af	-463 af	2,655 af	See comments under Increased Supply measure above concerning rural water project priorities.
O&M	C/F	8,700 af	12,630 af	3,930 af	20,000 af	7,370 af	44,000 af	24,000 af	3,000 af	O&M is on-the-ground water conservation activities.
Completed Conveyance Systems: CFS-Miles for reporting Construction under PART	C/F	15,526	17,753	2,227	14,103	-3,650	10,943	-3,160	12,945	

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Final Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Construction	C/F	0	0	0	0	0	0	0	10,250	<p>250 cfs miles is anticipated from the completion of the San Xavier Farm Rehabilitation Project, which relates to the 2,000 acre-feet of increased water performance measure expected to be made available in FY 2007 (moved up from FY 2008, as the work is being completed much faster than originally anticipated).</p> <p>10,000 cfs miles (approx. 5.0 actual miles of 2000 cfs canal) is anticipated from the completion of the first reach of the Pima Canal on the Gila River Indian Community (Pima Maricopa Irrigation Project), which relates to the increased water performance measure expected to be made available in FY 2008. The second reach of that canal (about 5 miles also) is projected to be completed in about 2010, pending adequate funding.</p>
Rural Water	C/F	15,526	17,753	2,227	14,103	-3,650	10,943	-3,160	12,945	Measures will be developed once Reclamation's addresses larger PART issues and recommendations to obtain program authorization and a more clearly defined program purpose.
Title XVI	C/F	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Data on specific number of cfs miles for these projects is not readily available. Consultations with sponsors are required and a number of projects have large recycled water distribution systems that consist of miles of pipelines of varying sizes and capabilities.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Science & Technology Each year, the economic "present value" of water liberated, costs reduced, or hydropower generated that is produced from using R&D Program solutions will contribute toward achieving a long-term trend of being at least equal to 10 times the annual Reclamation R&D budget. (PART)	A	\$104,484,000	N/A	N/A	\$97,090,000	N/A	\$97,090,000	0	\$97,090,000	
Produce water and power benefits from R&D solutions that provide at least a 10:1 return on Reclamation's R&D investments. (PART)	F	0	0	0	0	0	0	0	0	Benefits to be realized are projected to be \$591,290,000 by the year 2010.
Each year, the increase in R&D cost-sharing per Reclamation R&D Program dollar will contribute toward achieving the long term goal of a 34% cumulative increase over a six year period. (PART)	A	.89	N/A	N/A	.93	N/A	.98	0	1.03	Actual partner-cost share is reported by researchers in their end-of-year progress report. The Research & Development Office then validates these reports with the partner. As such, the report on our progress towards the long-term goal will not be available until the second quarter of FY 2006.
Increase R&D cost-sharing per Reclamation R&D Program dollar by 34% over a six year period. (PART)	F	0	0	0	0	0	0	0	0	Rate of \$1.14 is projected to be realized by 2010.
Each year, the increase in communicating Water and Power solutions to our R&D customers will contribute toward achieving the long-term goal of a 34% increase over a six-year period. (PART)	A	.5	N/A	N/A	.5	N/A	.5	0	.5	

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Increase the communication of Water and Power solutions to our R&D customers by 34% over a six-year period. (PART)	C/F	0	0	0	0	0	0	0	0	34 percent is projected to be accomplished by 2010.

RESOURCE USE

End Outcome Goal: Deliver Hydropower Consistent with Applicable State and Federal Law, in an Environmentally Responsible and Cost-Efficient Manner

FY 2006 Enacted: \$ 68,801,000 FY 2007 Request: \$ 65,195,000

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanation of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
End Outcome Measures: Achieve Cost Efficient Power Generation: Reclamation base Operation and Maintenance (O&M) costs for power, expressed as \$/MW, will not increase annually beyond the 5-year rolling average percent increase in cost. (SP) UEM6.01.a	A	N/A-	N/A	N/A	7.15%	7.15%	7.15%	0	7.15%	The goal is new for FY 2006 and replaces the former power cost benchmarking goal that cannot be reported because industry data are no longer available. The target is based on a 5-year rolling average using the past year data. Therefore, it is difficult to set specific targets without knowing final cost data from the previous fiscal year. Targets will be updated each year based on the previous 5-year data.
End Outcome Measures: Assure Reliability of Reclamation Generation: Achieve the Industry Average or Lower Forced Outage Rate: Percent of time in forced outage equal to or better (lower) than the industry average (SP) UEM6.02	A	2.5%	.40%	2.1%	2.5%	2.1%	2.5%	0	2.5%	The target is based on the current industry average.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanation of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Percent of power facilities that do not receive notices of violations under environmental requirements as defined by law (SP) UEM6.03	A	96% (53/55)	100% (55/55)	4%	96% (53/55)	-4%	96% (53/55)	0	96% (53/55)	
Intermediate Outcome Measures										
Strategy 1: Operate and Maintain Reliable, Safe and Secure Power Facilities										
Facility Reliability:										
Power Facilities are in fair or better condition as measured by the Facilities Reliability Rating (SP) UIM6.1.01	A	95% (53/56)	98% (55/56)	3%	95% (53/56)	-3%	95% (52/55)	0	95% (52/55)	
Strategy 2: Improve Power Generation Management to Maximize Supply										
Percent of time that Bureau of Reclamation hydroelectric generating units are available to the interconnected Western electrical system during daily peak demand periods (SP) UIM6.1.02	A	91.8%	92.6%	.8%	92%	-.6%	91.6%	-.6%	92%	When the peak availability goal was initially set, major restorations at three of Reclamation's powerplants were not planned, and therefore not taken into account. Modifications and restorations are now planned and/or underway for Grand Coulee, Flaming Gorge and Glen Canyon. Because of drought in the Pacific Northwest there has been insufficient water to run all the units at Grand Coulee. In addition, major maintenance and restoration recently planned at Flaming Gorge and Glen Canyon will be taking place between FY06 and FY10. Because Grand Coulee accounts for almost 50% of Reclamation's generating capacity, and Flaming Gorge and Glen Canyon account for another 10%, Reclamation's generating capacity will be greatly affected by this work.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanation of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Improve the overall condition and long-term reliability of Reclamation powerplants by reducing the total amount of generating capacity that has a major generator/turbine related component rated in poor condition from the present 46 percent to 40 percent over the next ten years. (PART)	C/F	44.8	20.2	-24.6	44.2	24	43.6	-6	43	
Perform annual condition assessments at all power facilities. (PART)	A	100	100	0	100	0	100	0	100	
Perform annual condition assessments at all power facilities. (PART)	C/F	100	100	0	100	0	100	0	100	
RECREATION										
End Outcome Goal: Provide for a Quality Recreation Experience, including Access and Enjoyment of Natural and Cultural Resources on DOI Managed and Partnered Lands and Waters										
FY 2006 Enacted: \$10,804,000 FY 2007 Request: \$8,362,000										
Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanation of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Strategy 3: Manage Recreation Activities Seamlessly Enhance Partnerships: Percent of recreation areas with community partnerships (SP) RIM1.3.01	A	67% (183/274)	66% (181/273)	-1%	77% (179/233)	11%	77% (180/234)	0	77% (180/234)	

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanation of Changes: for change from 2006 to 2007 and 2006 and 2008 Target Revisions
Strategy 4: Enhance the Quality of Recreation Opportunities Facilities Condition: Facilities are in fair to good condition as measured by the Facilities Condition Index (SP) RIM1.4.01	A	.11 (3,400,000/ 30,579,436)	.10 (3,217,610/ 30,579,436)	.01	.10 (3,341,138/ 31,496,819)	0	.10 (3,317,034/ 31,524,340)	0	.10 (3,317,121/ 31,525,166)	FY06-07 Targets could not be set previously because baseline data was not available until the end of FY 2005. Reclamation plans to maintain its current FCI level.

RECREATION

End Outcome Goal: Fair Value in Recreation

FY 2006 Enacted: \$ 5,977,000 **FY 2007 Request: \$ 6,973,000**

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 target revisions
Intermediate Outcome Measures Strategy 1: Promote Quality Services for Recreation Increase Competition: Percent of concession activities with performance based contracts (SP) RIM2.1.01	A	11% (2/18)	15% (3/20)	4%	18% (4/22)	3%	18% (4/22)	0	18% (4/22)	Target change from FY 2006 President's budget to FY 2006 Enacted is based on new data. The original target of 20% was in anticipation that the Prineville Reservoir Resort concession contract would be issued as a performance based contract by the end of FY 2006. However, it is now anticipated that the Prineville Reservoir Resort will receive a waiver from a performance based contract. The target change to the FY 2008 projection in the FY 2006 President's budget to the FY 2008 Revised is based on the Prineville Reservoir Resort information. Progress is being made on the other four contracts and more information will be provided as it becomes available.

Budget and Performance Integration

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 target revisions
Customer satisfaction with value for fee paid (SP)	A	--	--	--	TBD	--	TBD	--	TBD	These PART measures are not yet in effect. The Office of the Solicitor is currently reviewing the FLREA legislation for statutory authority. Once this is completed, Reclamation will proceed with implementation based on their findings.
Percent of fee receipts spent on fee collection (SP)	A	--	--	--	TBD	--	TBD	--	TBD	These PART measures are not yet in effect. The Office of the Solicitor is currently reviewing the FLREA legislation for statutory authority. Once this is completed, Reclamation will proceed with implementation based on their findings.

RESOURCE PROTECTION

End Outcome Goal: Improve Health of Watersheds, Landscapes, and Marine Resources that are DOI Managed or Influenced in a Manner Consistent with Obligations Regarding the Allocation and Use of Water

FY 2006 Enacted: \$ 23,981,000

FY 2007 Request: \$ 24,621,000

Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005 Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 target revisions
Intermediate Outcome Measure Strategy 1: Restore and Maintain Proper Function to Watersheds and Landscapes Salinity Control: Tons of salt loading prevented (UC region only) (SP) PIM1.1.03		21,000 additional tons	22,200 additional tons	1,200	21,000 additional tons	-1,200	21,000 additional tons	0	21,000 additional tons	

Budget and Performance Integration

RESOURCE PROTECTION										
End Outcome Goal: Sustain Desired Biological Communities on DOI Managed and Influenced lands and Waters in a Manner Consistent with Obligations Regarding the Allocation and Use of Water										
FY 2006 Enacted: \$2,298,000						FY 2007 Request: \$2,646,000				
Outcome Measures	Type	2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 target revisions
End Outcome Measures: Percent of known invasive plant infestations known to be controlled (SP) PEM2.04	A	92% (5,099.5/5,546)	141% (7,816/5,546)	49%	95% (5,611.5/5,938)	-46%	96% (3,360/3,487)	1%	92% (3,315/3,622)	Numerator change due to an area office decreasing acreage to its 2008 forecast. Denominator increase due to more accurate data.
RESOURCE PROTECTION										
End Outcome Goal: Protect Cultural and Natural Heritage Resources										
FY 2006 Enacted: \$ 1,039,000						FY 2007 Request: \$ 994,000				
Outcome Measures		2005 Final Plan	2005 Actual	Change from 2005 Actual to 2005Fin Plan	2006 Enacted	Change from 2006 Enacted to 2005 Actual	2007 Plan	Change from 2007 Plan to 2006 Enacted	Long-term Target (2008)	Explanations of Changes: for change from 2006 to 2007 and 2006 and 2008 target revisions
End Outcome Measure: Percent of collections in DOI inventory in good condition (SP) PEM3.02		23% (23/101)	37% (38/103)	14%	38% (39/102)	1%	37% (37/101)	-1%	38% (38/101)	