

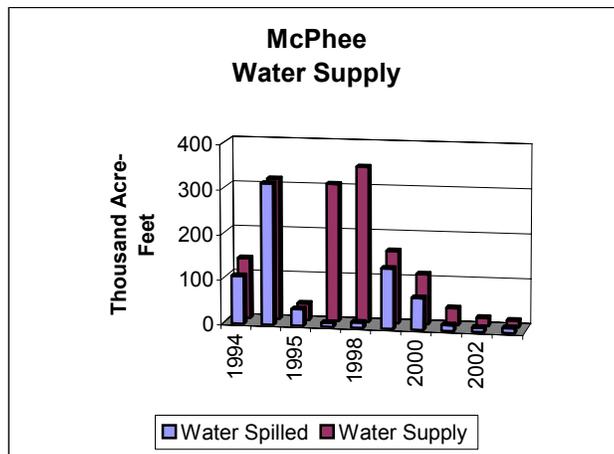
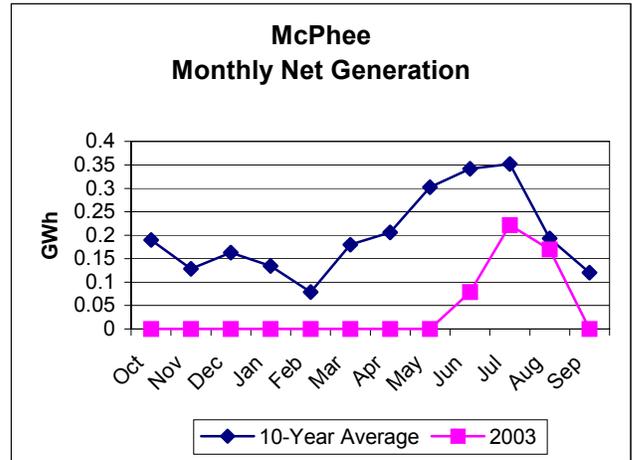
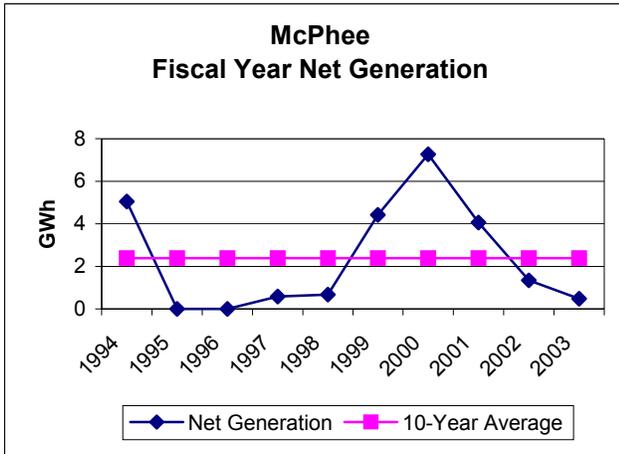
Ancillary Services

| McPhee Ancillary Services | |
|--------------------------------------|-----|
| Spinning Reserve | No |
| Non-Spinning Reserve | No |
| Replacement Reserve | No |
| Regulation/Load Following | No |
| Black Start | Yes |
| Voltage Support | Yes |

Generators

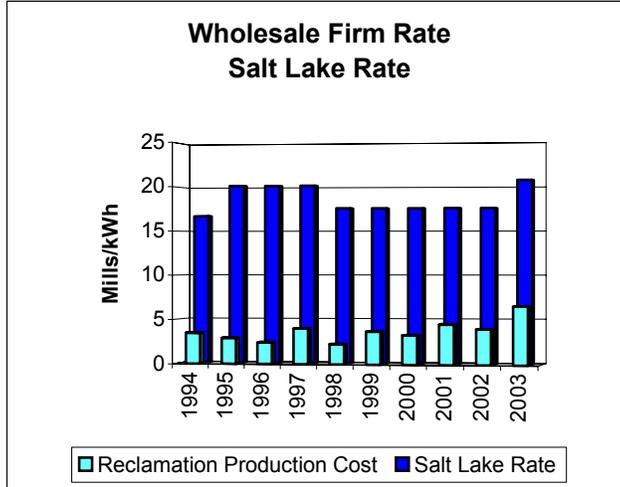
| McPhee Generators Existing Number and Capacity | | | |
|--|------------------------|-------------------------|-----------------------|
| Unit # | Original Capacity (kW) | Capacity Increased (kW) | Present Capacity (kW) |
| 1 | 1,282 | 0 | 1,282 |
| 1 Unit | 1,282 | 0 | 1,282 |

Generation

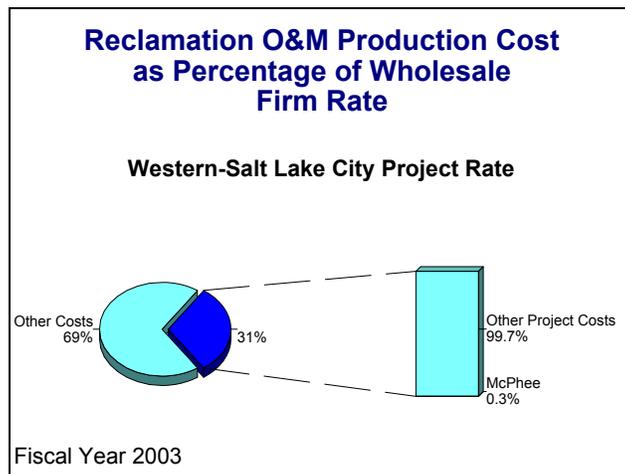


Prime Laboratory Benchmarks

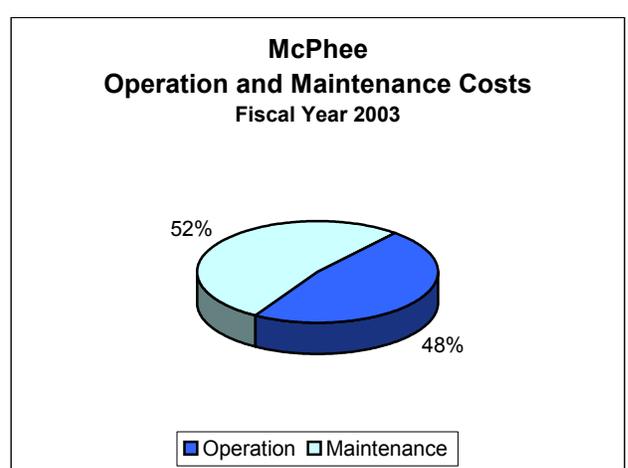
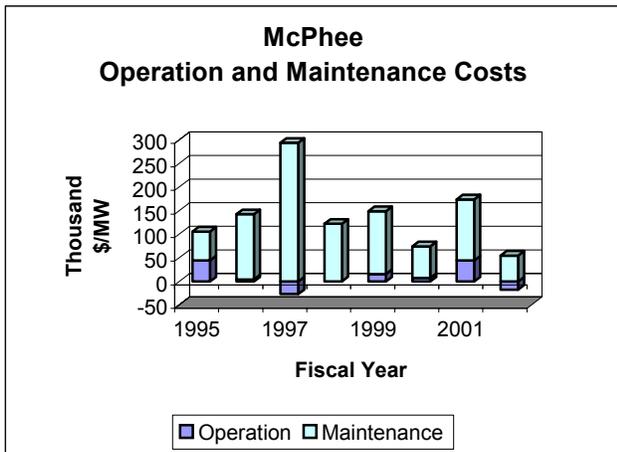
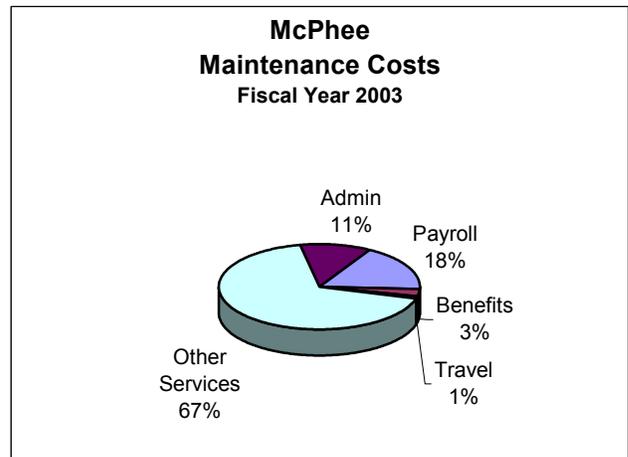
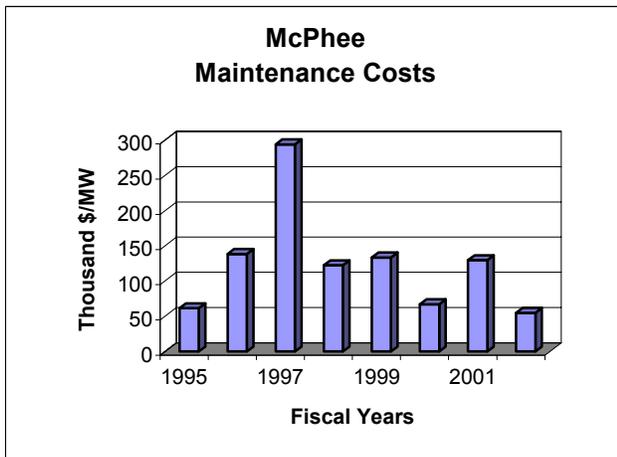
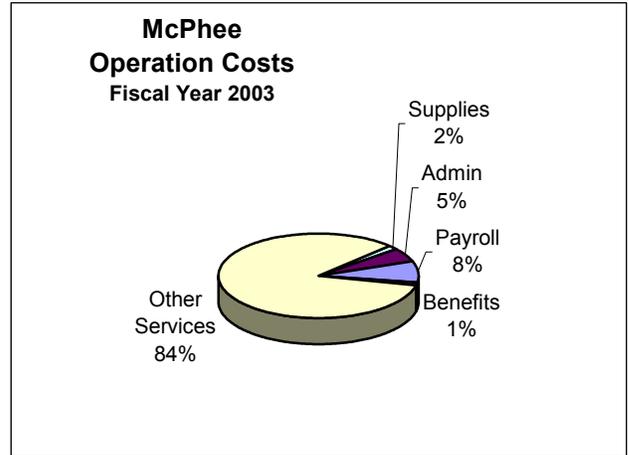
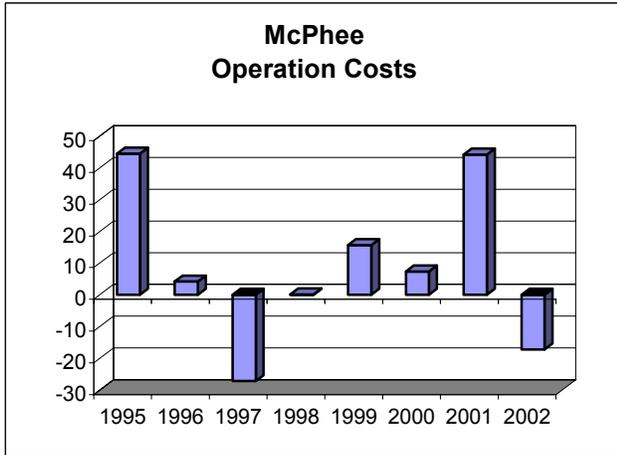
**Benchmark 1
Wholesale Firm Rate**



**Benchmark 2
Reclamation's Production Cost as Percentage of Wholesale Firm Rate**



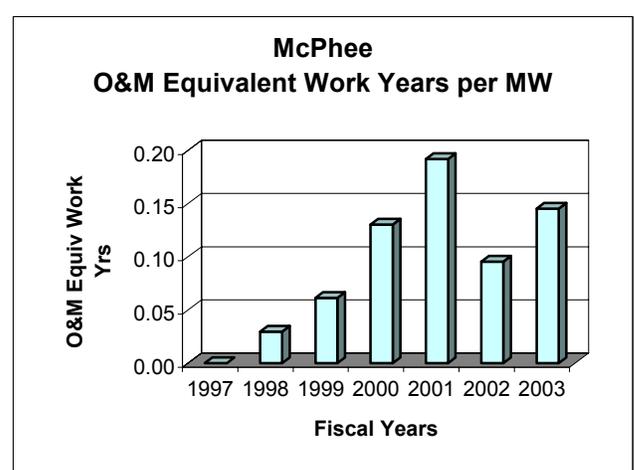
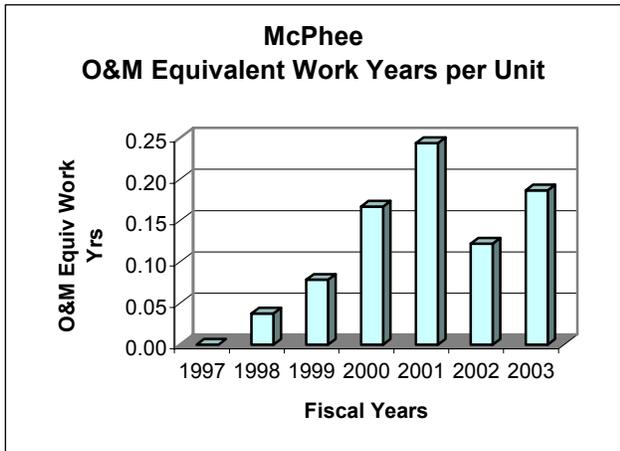
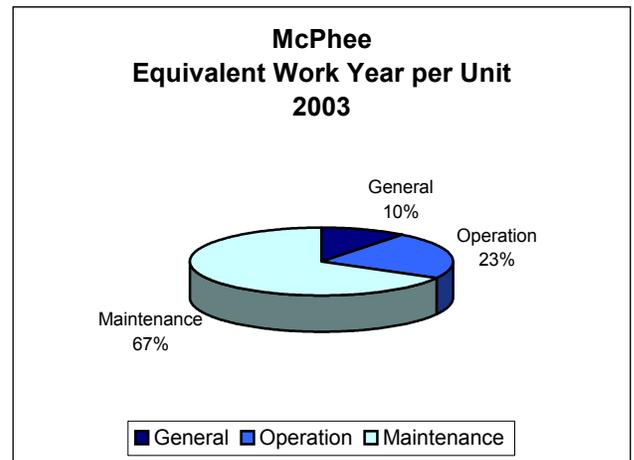
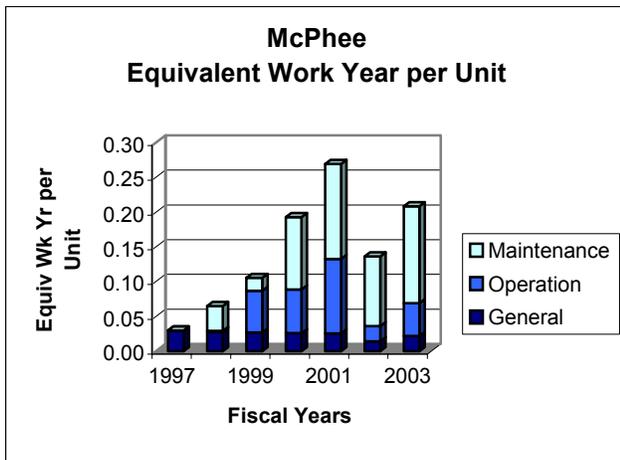
**Benchmark 3
Production Cost**



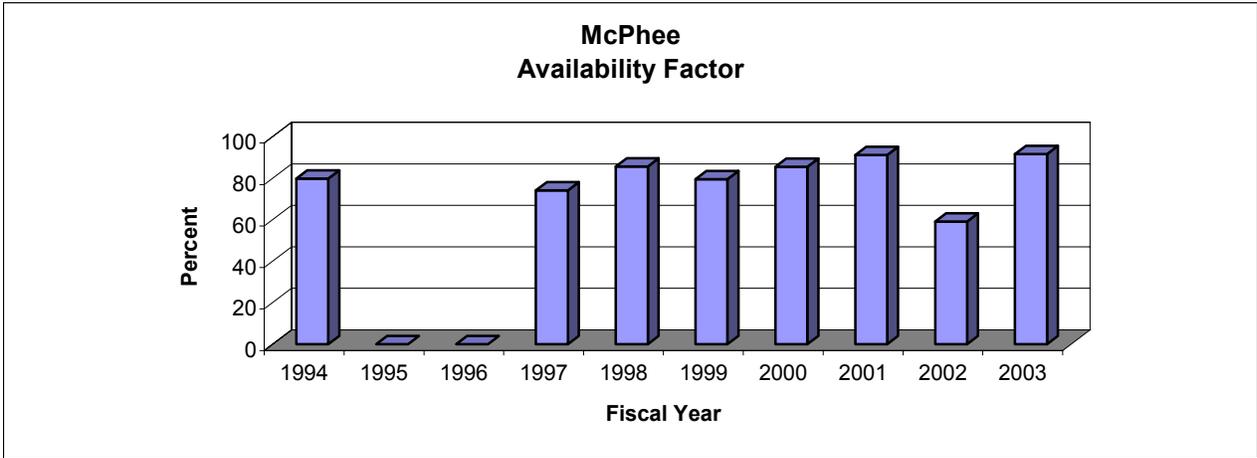
**Benchmark 4
Workforce Deployment**

**McPhee
2003 Equivalent
Work Year Levels**

| | Equiv Work Year Charged to Powerplant | Leave Additive | Denver and Washington Equiv Work Year Additive | Total Equiv Work Year Allocated to Powerplant | Total Equiv Work year per Generating Unit | Total Equiv Work Year per Megawatt |
|----------------|---------------------------------------|----------------|--|---|---|------------------------------------|
| General | 0 | 0 | 0.02 | 0.02 | 0.02 | 0.017 |
| Operation | 0.04 | 0.01 | 0 | 0.05 | 0.05 | 0.04 |
| Maintenance | 0.12 | 0.01 | 0 | 0.14 | 0.14 | 0.11 |
| Total Staffing | 0.17 | 0.02 | 0.02 | 0.21 | 0.21 | 0.16 |

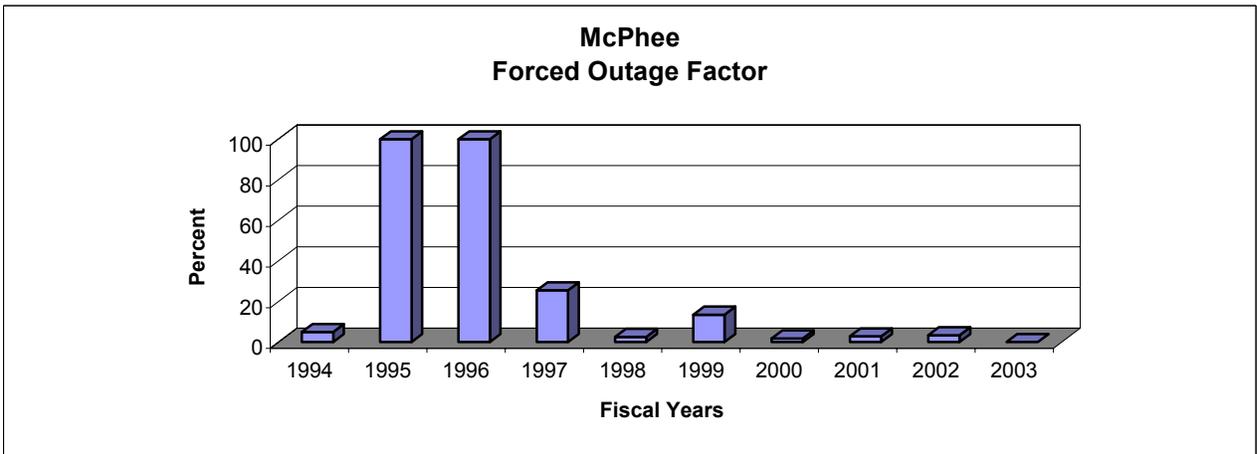


**Benchmark 5
Availability Factor**

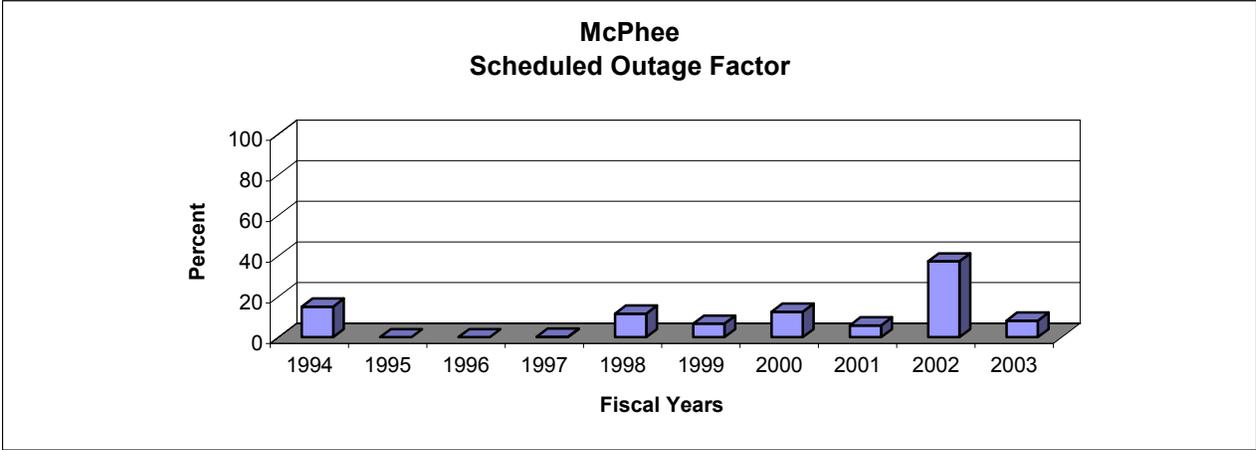


FY-95 and FY-96 - Repair unit

**Benchmark 6
Forced Outage Factor**

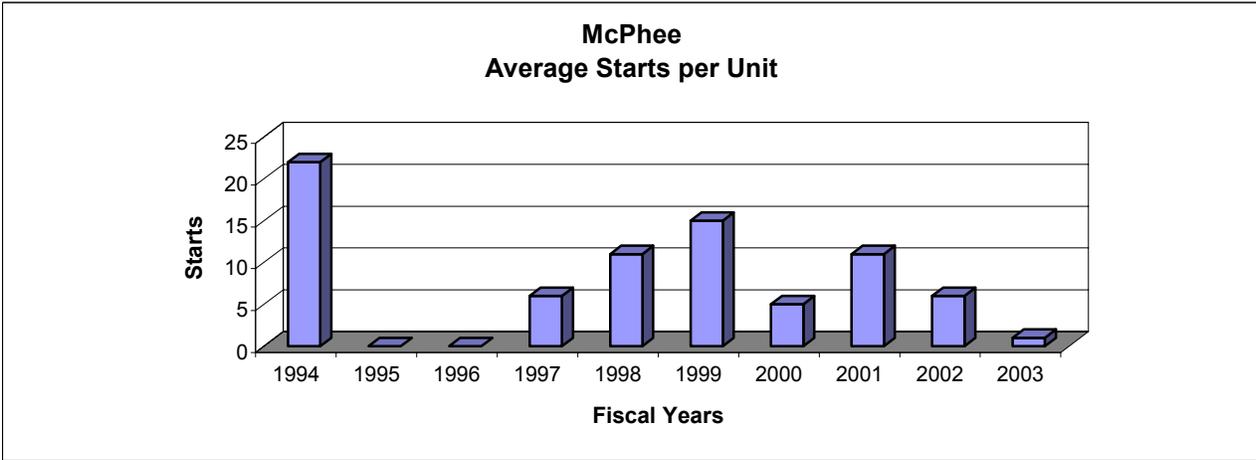


**Benchmark 7
Scheduled Outage Factor**



FY-95 and FY-96 - Repair unit

Starts



Benchmark Data Comparison

| Fiscal Year 2003 | McPhee Powerplant | Total Reclamation Average | Industry Average | Best Performers |
|--|-------------------|---------------------------|------------------|-----------------|
| Wholesale Firm Rate Mills/kWh | 20.7 | *23.1 | Not Available | Not Available |
| Production Cost as Percentage of Wholesale Firm Rate | 0.1% | 12.0% | Not Applicable | Not Applicable |
| O&M Cost \$/MWh | 189.2 | 2.7 | 22.3 | 1.1 |
| O&M Costs \$/MW | 69,355 | 7,315 | 79,864 | 3,108 |
| O&M Equip Work Year per MW | 0.2 | 0.04 | Not Available | 0.01 |
| Availability Factor | 91.8 | 83.6 | **88.9 | 99.1 |
| Forced Outage Factor | 0.0 | 1.5 | **2.4 | 0.0 |
| Scheduled Outage Factor | 8.2 | 14.9 | **8.7 | 0.0 |

*Weighted by Net Generation
**2002 NERC Average